AGENDA

1. Call to order  Professor Timothy L. Skvarenina

2. Approval of Minutes of 18 April 2005

3. Acceptance of Agenda

4. Remarks by the President  President Martin C. Jischke

5. Report of the Chairperson  Professor Timothy L. Skvarenina

6. Resume of Items Under Consideration  For Information
   by Various Standing Committees  Professor Herbert L. Weith

7. Question Time

8. University Senate Document 05-1  For Action
   Nominees for University Senate Standing Committees  Professor Charles E. Kline

9. University Senate Document 05-2  For Discussion
   Proposed Change to the University Senate Bylaws  Professor Timothy L. Skvarenina

10. OnePurdue Initiative - Update  For Information
    OnePurdue Executive Director Gary Newsom

11. New Business

12. Memorial Resolutions

13. Adjournment


Guests: Theresa Ashman, John Beelke, Doug Christiansen, Susan M. Davis, Spencer Hahn, Gary Newsom, Amy Raley, John Shipley, Lori Shipley, Ben Steckler

1. The meeting was called to order by the chairperson of the senate, Professor Timothy Skvarenina at 2:30 p.m.

2. The minutes of the meeting of 18 April 2005 were approved as distributed.

3. The agenda was presented. Professor Kline asked that action on Senate Document 05-1, Nominees for University Senate Standing Committees, be postponed until the October Senate meeting. His request was approved by acclamation.

4. President Martin C. Jischke presented remarks to the Senate (see Appendix A). There were no questions from the floor.
5. Professor Timothy Skvarenina presented the report of the chairperson (see Appendix B).

6. Professor H. Lee Weith, the chair of the Steering Committee presented, for information, the Resume of Items Under Consideration by Various Standing Committees. Professor Kline, chair of the Senate Nominating Committee, asked the Senators to fill out a brief questionnaire to help identify potential nominees for standing committee openings.

7. One question had been submitted in writing from an unidentified professor:

   “I do have a concern that you can either address during question time or assign to the Faculty affairs committee.

   The provost has directed that we remove all references to Social Security numbers from our office and HOME computers, if we use those home computers to access Purdue Systems. At least that is the way the directive has been communicated to faculty in Agriculture. I fully understand the removal of SSN from office machines and also any references to other people’s SSN on my home computer (there are none and never have been any outside my family members). BUT, I see it as an unwarranted intrusion into my personal life and property when Purdue attempts to dictate what personal information I store on my personal equipment in my home. If I chose (sic) to keep my own SSN in my records, that is my own business and it should not impact my ability to access the Purdue computing system to conduct my teaching and research activities.

   So I guess my question is: Does the provost have the authority to control what is on home computers that access university systems? I think not.

   Perhaps the Provost’s intentions have been miscommunicated by her designees.”

Provost Mason responded to the question and stated that it was not her intention to prevent storage of personal information, such as family social security numbers, on home computers. However, many faculty members have probably stored class rosters on home machines, and social security numbers should be removed from such files. It is incumbent on all of us to ensure that any sensitive information we have on our computers is not vulnerable to security breaches.

No additional questions were forthcoming.

8. Professor Timothy Skvarenina presented, for discussion, University Senate Document 05-2, Proposed Change to the Senate Bylaws. He noted that the change would clean up the transitional language involved in electing the chair and
vice-chair of the Senate for the current term. Now that the procedure is in place, the transitional language is no longer needed. This document will be considered for action at the October Senate meeting.

9. The chair introduced Gary Newsom, OnePurdue Executive Director. Mr. Newsom presented an update on the OnePurdue Initiative (Appendix C). Mr. Newsom encouraged the Senate and faculty members to utilize the many sources of information that are available to keep abreast of the project. There were no questions from the floor.

10. There was no new business.

11. Five memorial resolutions had been received for Professor Charles W. Alliston, Professor Emeritus of Animal Sciences; Professor Carl H. Noller, Professor Emeritus of Animal Sciences; Professor Elmer Clark Stevenson, Professor Emeritus of Horticulture and Landscape Architecture; Professor Victoria Barclay, Assistant Professor of Social Work and Professor Joseph E. Yahner, Professor Emeritus of Agronomy. At the chair's invitation the senators rose and remained standing for a period of silence out of respect for their departed colleagues. The resolutions are attached to these minutes and copies will be sent to the next of kin.

12. The meeting adjourned at 4:30 p.m.
Thank you very much! Good afternoon to all of you. It's wonderful to have you and our students back. We are going for another academic year. It gets downright lonely and dull around here in mid-August — it's hot, sticky — as if it isn't hot today. But all of a sudden, the University springs to life with renewed energy when another class of freshmen enrolls and faculty and students return for another academic year. As always, I look forward to working with this University Senate. I believe you are accomplishing a great deal and I, for one, especially appreciate the support — the cooperative spirit — that characterizes our relationships and your work on behalf of the University. We continue to work very closely with the Senate and with the faculty as our strategic plans continue.

We are on track with regard to enrollment and our enrollment management plans. We have 38,712 students on campus this semester. Overall, this enrollment is very close to last year when we had 38,653 students. The difference is only 59 which, at least to a good approximation, represents flat enrollment. We worked hard to keep the enrollment here at West Lafayette steady. We were able to admit a much larger freshman class because with the higher quality student body more of the students are finishing in four years. In order to achieve stable enrollment, we actually need a somewhat larger freshman class. The freshman class this fall is 7,429. That's an increase of 301 from a year ago. Although the class is significantly larger, the academic standards that we have been able to achieve with this class are as high as ever. This freshman class for example has 238 valedictorians in it. That is an increase of 51 from a year ago. It includes 86 national merit scholars. We have more merit scholars than any other university in Indiana and only two other Big Ten Universities are expected to enroll more new national merit scholars than Purdue. More than half of the freshmen graduated from high school with a 3.5 or better grade point average. The average SAT score was 1150 which is a point higher than a year ago, the same as two years ago, and 21 points higher than 5 years ago. So overall this is an excellent, excellent, freshman class. Our undergraduate enrollment overall on the West Lafayette campus is 30,875. We continue to make progress in the diversity of this class with 176 more students who have identified themselves as African-American, Asian-American, Hispanic, or Native American enrolled. We believe this is the largest enrollment of minority students in the history of the University. Ethnic groups comprise 11.9 percent now with a total undergraduate student population and nearly 14 percent of the domestic student population. The number of international students enrolled is just under 1,900 or 1,894 undergraduates, and just under 3,000 or 2,937 graduate and professional students.

Our Graduate School and professional programs such as Pharmacy and Veterinary Medicine remain stable with just over 7,800 students enrolled this fall. On the other campuses of Purdue — at Purdue Calumet their enrollment is estimated at 9,400 — that is up almost 180 from last fall where it was 9,222. At IPFW in Fort Wayne, the enrollment there is estimated at 11,795 down 15 from the previous year at 11,810. If you actually looked at credit hours or full-time and part-time students, their enrollment is actually up; so slightly fewer headcounts but more full-time students leading to more FTE's. At IUPUI in Indianapolis, they estimate the Purdue program enrollment at 4,231 up from 4,164 last year. Purdue North Central is also up. Enrollment this semester is estimated at 3,520
compared to 3,441 a year ago. Then finally in Statewide Technology, there the enrollment is down about 32 students – 792 compared to 824 a year ago. It is a very exciting time, as I said earlier, for those of us here at Purdue when the students return after the long quiet summer. They bring much energy, much promise, and a great sense of future for our University.

I think you all know our strategic plans are being supported by a $1.5 billion campaign. To date we have raised over $1.2 billion. The latest number I saw was $1.23 billion with a little less than two years to go in the campaign. Purdue employees and retirees have contributed an amazing $45 million to this campaign. The people of the greater Lafayette community have contributed $47 million. If you combine those two groups, there are 14,000 families in the greater Lafayette area that are either employees, staff or retirees of the University or other friends who have contributed to our campaign a total of $92 million. Absolutely amazing! I must tell you when I visit with alums and others and talk about this level of support from within the Purdue family here at the University; it is quite amazing to them, quite startling. They are very pleased, very inspired that the people who work here day-by-day also invest so enthusiastically in its future.

Overall we are making very good progress. Last month, for example, U.S. News and World Report ranked Purdue 21 in the nation among public universities. We are moving up. Our College of Engineering undergraduate program is ranked 8th. The Krannert School of Management undergraduate program moved from 17th to 12th; five spots in one year is a sea change. Quite, quite amazing! In the past three years, our strategic plans have resulted in the addition of 146 new faculty positions on the West Lafayette campus. This fall we have added 54 more to bring the total of new faculty positions to 200. As you know our goal is 300 and we intend fully to add 50 more positions in each of the next two years to accomplish that. When I arrived here at Purdue five years ago, more than a hundred of our best faculty were being recruited by other universities and I would be less than candid if I didn't tell you that it really, really worried me. Today, though, the table has turned. It is Purdue that is doing the recruiting of talented people from other institutions from around the world to our campus and at least the information I received suggests that we are attracting very, very, very talented people. This last year, when you add the new faculty positions that were filled to those that the replacements were filling a vacant position that already existed, we hired 159 new faculty here at Purdue and now over the last four years, have added 499 faculty here at West Lafayette. A sea change is taking place as we bring a new generation of faculty to our campus.

The progress on Discovery Park continues with this interdisciplinary research and an education center that is providing opportunities for faculty and students to explore some of the most interesting areas of research, areas that promise to change the way we live and work. This fall in Discovery Park, we will open the $58 million Birck Nanotechnology Center. We believe it's the best such laboratory facility in any University in the world. The fifteen million dollar Bindley Bioscience Center will open, while the $7 million Burton D. Morgan Center for Entrepreneurship is already open and running. Under construction and scheduled to open next fall is the $7 million e-Entreprise Center. This fall we plan on breaking ground for the $10 million Discovery Learning Center. Also in Discovery Park we have launched the Center for Advanced Manufacturing and the Purdue Regenstrief Center for Healthcare Engineering. All of this has taken place in four years! There are now more than 850 of your colleagues on the faculty involved in one or more of the centers of Discovery Park. Discovery Park has already spun out eight new start-up companies. We were able to get this Discovery Park idea going early on because of a $26 million grant
from the Lilly Endowment in 2001. Last spring we received a second $25 million grant from Lilly Endowment to open, among other things, four new centers in Discovery Park. We asked faculty for proposals for these four new centers and to our amazement we received 53 proposals. The top ten were reviewed in considerable detail and from those four new centers were announced this last summer. First, we have launched a Center for the Oncological Sciences to step up our efforts combating cancer. Second, we started a Center for the Environment that creates a focal point both for those who wish to harness the resources of our planet and those who wish to preserve them. Third, a Cyber Infrastructure Center that unites computer resources on all of our campuses and positions us better for research and education funding that is coming available at the federal level through cyber infrastructure initiatives. And fourth, we now have an Energy Center to work in what I believe is one of the most critical areas, not only for our country, but for the world; developing economical and environmentally sound energy sources. I believe Discovery Park has become the most exciting research area in our state and well beyond. It will have an enormous impact on Purdue and an enormous impact on the State of Indiana in the future and certainly positions us for a lot of progress in this general area of interdisciplinary research.

Our plans also called for investments of more than three-quarters of a billion dollars in new and upgraded facilities. And we are making rapid progress; there is more building taking place at Purdue today than at any other time in our history. In addition to all that I have mentioned with respect to Discovery Park, this morning we dedicated a brand new building for the Visual and Performing Arts named in honor of Yue-Kong Pao; Yue-Kong Pao Hall of Visual and Performing Arts. This is a very significant day for our University. First it gives the Visual and Performing Arts here at Purdue a new and very modern up-to-date home, and I think signals the importance of the arts in the educational program of Purdue giving students a much better education, to better position us as we recruit and retain talented faculty. It's also significant in that this is the first building in the 136 year history of Purdue that is named for a person from another country. Yue-Kong Pao was a very successful and prominent businessman in China. He was born in Ningbo China near Shanghai and was a refugee who went to Hong Kong in the late 40's and became one of the largest shipping magnates in the world. At one time he had the largest private shipping fleet in the world. An amazingly successful businessman, quite an entrepreneur but he was far more than that. He was also an amazing citizen of the world and played a very decisive role in some of the more important events of the last half of the 20th Century. He was involved in persuading the leadership of China to think about liberalizing their economy and actually was directly involved with Deng Xiaoping in beginning to suggest to them they be a more free enterprise system that would have important implications for China economically. It's not hard to see the results of that. He helped arrange for the opening of relationships between the United States and China. He was responsible in particular for helping our President Ronald Reagan in making a trip to China. A devoted supporter of education, he is the John Purdue of Ningbo University. His initial gift built the first six buildings of that now 20,000 student enrolled university and beyond all of that he had the good wit to allow two of his daughters to come to Purdue and receive degrees, Anna and Bessie; a truly remarkable person of the 20th Century and for me a great symbol of the internationalization of Purdue. As I mentioned earlier, we have nearly 5,000 international students here. We have had students coming to us from Asia and China for more than a century. They are a very important part of this university's student body and an amazing 600 of our faculty from 61 countries in the world were born elsewhere. They came to the United States and are an absolutely essential part of the success we enjoy here at Purdue. So having this building named for this very distinguished citizen of the
world, this Chinese leader, I think is a symbol of all of that for Purdue and in that sense quite a history-making moment.

Lots of plans for new facilities. The plans for the new wing in Mechanical Engineering are progressing. The construction of the $20 million Lawson Computer Science Building continues apace. We have broken ground on the $53 million Neal Armstrong Hall of Engineering and in another month or so we will open the new Spurgeon Golf Training Facility and break ground on a new tennis building. The honors program approved by this senate is up and running. I have met with these students. They are very impressive. We have about 75 students in the first University honors class. More than half of them, about 40 of them began their experience at Purdue with the study abroad experience; if you consider Quebec City in Canada abroad — part of our pilot effort to stimulate the interests of these young people in other cultures and other parts of the world.

Purdue continues to work closely with the Governor and the Indiana General Assembly. We are appreciative of the support that Purdue receives from our state. While, we are grateful for what we received, the facts are unfortunately that our support is relatively low. For this fiscal year, 2005-2006, Purdue will actually receive $1.1 million less from the state than we received the previous year. The good news is that it was not more than that because of the tremendous success we have had in our research funding. The formula by which the state funds the University now includes a component that relates to the level of sponsored funding and the fact that our sponsored funding has been growing very handsomely meant that the formula increased the funding for the university. So unlike our colleagues in Bloomington, who I think took a $5 million hit, ours was only $1 million and next year we will actually get that million and another million back. So to our first approximation our state funding is flat but in today's world that's better than a significant decrease; overall the budget of the University increased by about 4.5 percent. That's within the range of the higher education price index which is between 4 and 5 percent. So overall our strategic plans are working. We are committed to staying the course. I think the progress we are experiencing at Purdue is pretty dramatic. I discussed this with you previously; let me make just a few comments about what I consider a serious problem for us and that is repair and rehabilitation problem. Because of the funding situation in our state and the state's inability to properly fund the repair and rehabilitation we proposed to the Board of Trustees and they approved a new repair and rehabilitation fee for all new students beginning next fall; beginning the fall of 2006. No current student will pay this fee. It applies only to students who will be aware of it before they make a final decision to come to Purdue. All of the revenue from the $250 fee will go toward repair and rehabilitation. It will not be used for any new construction. It will be combined with revenues from other sources to begin addressing this R & R problem. It will not fully resolve the problem, but my view is that our problem has gotten to the point in scale, that if we don't begin to address it, it can get so large that we will never be able to solve it. The total R & R – the deferred R & R problem – is now just at about $400 million. If we let this go much longer it could literally get out of hand. Once again, welcome back for another exciting year at Purdue. I have enjoyed working with your elected leadership and I anticipate another very successful year in this regard. I believe this will be another great year both for Purdue and for the senate. Thank you all. I would be happy to take any questions, if you have any for me at this time. Thank you.
REPORT TO THE UNIVERSITY SENATE - PROFESSOR TIMOTHY L. SKVARENINA

Good afternoon, I’d like to welcome everyone back to campus, especially the some 159 or so new faculty, including strategic plan hires and replacements. It’s hard to believe we are already in the fourth week of the semester. I would like to review some of the activities since the Senate met last April.

Two Board of Trustee Meetings occurred in May and June. Details of the Board meeting can always be found at www.purdue.edu/bot

At the May meeting, which was held at the North Central campus, I represented Bill McBride and reported on some of the significant accomplishments by the Senate last year. Dr. Ananth Iyer was appointed to the Susan Bulkeley Butler Chair in Operations Management. EVP&T Morgan Olsen gave a presentation on faculty/staff compensation, which consumes about 44% of the $1.5 B budget. Currently, West Lafayette faculty salaries rank 9th in a list of Purdue and our peers; however, when adjusted for cost of living, Purdue ranks 5th. When benefits are included, Purdue ranks 7th before and 4th after the cost of living is considered. President Jischke described the proposed tuition and fees for 2005-06, as well as 2006-07. As most of you are aware, tuition increased 6% this year, and will increase 6% next year. In addition, new students in the fall of 2006 will pay a $250 fee to help alleviate the maintenance backlog that has built up. The board approved the proposal after Chairman McGinley read a statement describing the circumstances that forced the board to raise tuition. Among other actions, Board approval was granted for a Doctor of Nursing degree and the construction contract for the Neil Armstrong Hall of Engineering. No doubt, most of you have observed the feverish activity at the corner of Stadium and Northwestern. Finally, the Board amended its By Laws to include an article concerning conflicts of interest.

At its June meeting, Dr. Jean Chmielewski was appointed as the Alice Watson Kramer Distinguished Professor of Chemistry, Dr. Dan Halpin was appointed as the Robert L. and Terry L. Bowen Head of Construction Engineering and Management, Dr. Leroy Schwarz was appointed as the Louis A. Weil, Jr. Professor of Management, and Dr. Michael Hasegawa was appointed as a Distinguished Professor of Horticulture. In other actions, Matt Painter was appointed as Head Basketball Coach, Dr. Chris Ladisch was appointed as Vice-Provost for Academic Affairs, and James Johnston was appointed as the Vice Chancellor for Administrative Services as Purdue, Calumet. Murray Blackwelder gave an extensive report on private giving. Currently, about 17% of Purdue alums are donating each year, which is well above our peer and Big 10 institutions. They are currently working to finish the Campaign for Purdue, as well as planning for post-campaign activities. There will be a lot of activities on campus between October 1 to 15 celebrating the success of the campaign. In a relatively minor, but extremely important action, the Board approved a contract for coal, at a delivered cost of about $38 per ton. That represents about a 50% increase from just two or three years ago.

Several other things occurred during the summer. As a result of an inquiry from a faculty member, Joe Camp and I began looking at how we count faculty. Specifically, when we apportioned the Senate last year, it was based on 2050 faculty. In Purdue publications and presentations, the total West Lafayette faculty last year was in the vicinity of 1750.
Part of the discrepancy results from the inclusion of Statewide Technology and the regional campuses in the total faculty. Nevertheless, it appears that some faculty have been counted twice. Joe Camp and I met with Joe Braun at Freehafer hall who showed us there are two ways of counting faculty that give different results. We have been using a method based on FTE, which gives a larger number than one based on voting faculty headcount. At the Steering Committee, two weeks ago, it was decided to use the headcount number for apportionment this year. This may bear future consideration as joint appointments become more common—it may be necessary to count individuals in proportion to their appointments in multiple departments. I should mention that the software used for this has been translated from obsolete languages and will be replaced by the SAP ERP system that Gary Newsom will discuss later in this meeting.

Speaking of ERP, as Gary will describe there is an active advisory structure with faculty representation. The faculty representatives to the various committees met this summer and formed a committee, with a protected website, that will allow them to discuss issues that may arise.

As all of you are aware the new smoking policy was issued for the start of the semester and is being implemented. Both President Jischke and EVP&T Olsen solicited my input on behalf of the Senate, which resulted in some clarification of smoking policies for outdoor events.

The week before classes began; I was given the opportunity to go to Camp Tecumseh to have lunch with student leaders who were attending a leadership retreat. It was very interesting to hear about their activities and they were interested in how the Senate operates.

Finally, I would like to mention several things I hope to make progress on this year.

First, I am hoping we can make significant improvements to the Faculty and Senate Websites. In particular, I would like to have all Senate documents available on-line at least in scanned form. In addition, I’d like to have all committee meeting minutes available on-line as they are produced. Joe Camp and I will be meeting, soon, with a representative from ITAP to try to develop a process that will allow more flexibility in generating material for these sites.

Second, it was brought to my attention by a couple faculty members that we seem to have lost our corporate memory, in some cases, with regard to Memorial Resolutions. The Steering Committee has asked the Faculty Affairs Committee to put together a short description of the process so that it can be publicized and put on the website.

Third, there is a need for updating of the Censure and Dismissal Procedures. Unfortunately, last year there was a dismissal case. I am told by someone from the committee that our policies for censure and dismissal were written in the late 60’s and early 70’s and were very difficult to apply. This may require an ad-hoc committee to update the policies.

Finally, we will be looking at the policies for extension of tenure, which were last amended in 1993. Today, some of our peer institutions are much more flexible with respect to extensions granted to women for child birth. Our system currently requires review and approval by several levels, for an extension that is automatic at other schools. The
Provost’s office will be sending a request to the Faculty Affairs Committee to examine this situation.

Thank you, I would be happy to entertain any questions.

Respectfully submitted,

Timothy L. Skvarenina
Chair
TO: University Senate
FROM: Herbert L. Weith, Chairperson, Steering Committee
SUBJECT: Resume of Items Under Consideration by the Various Standing Committees

STEERING COMMITTEE
Herbert L. Weith, Chairperson
weith@purdue.edu

The primary responsibility of the Steering Committee is the organization and distribution of the agenda for each meeting of the University Senate. This committee also receives communications from any faculty member or group of members and directs such communications to appropriate committees or officers for attention.

ADVISORY COMMITTEE
Timothy L. Skvarenina, Chairperson of the Senate
tskvaren@purdue.edu

The responsibility of the University Senate Advisory Committee is to advise the President and/or Board of Trustees on any matter of concern to the faculty.

NOMINATING COMMITTEE
Charles E. Kline, Chairperson
chuck@purdue.edu

The Nominating Committee is responsible for presenting nominations for the University Senate and University committees. In filling committee vacancies the Nominating Committee seeks to have all interested Senators serve on at least one committee.

EDUCATIONAL POLICY COMMITTEE
George M. Bodner, Chairperson
gmbodner@purdue.edu

1. Transfer credit
2. Distance learning courses
3. Evaluation of the University Honors Program

FACULTY AFFAIRS COMMITTEE
Mark T. Morgan, Chairperson
mmorgan@purdue.edu

1. Grade Appeals Process
2. Committee on Informetrics
3. Follow-up on faculty development review
4. Tenure Promotion Process

STUDENT AFFAIRS COMMITTEE
April J. Ginther, Chairperson
aginther@purdue.edu

1. Review of the Student Bill of Rights
2. Follow-up concerning the Student Conduct Code
3. Follow-up concerning the OnePurdue system
4. Follow-up with Student Services Office concerning the proposed Disciplinary Process
5. Currently examining the proposed Exam Proctoring system

UNIVERSITY RESOURCES POLICY COMMITTEE
Morris Levy, Chairperson
levy0@purdue.edu

1. Faculty input into the budget process
2. Review of Faculty Committees

Vice Chair of the Senate, Bernard Y. Tao, tao@purdue.edu
Secretary of the Senate, Joseph W. Camp, Jr., jcamp@purdue.edu
University Senate Minutes; http://www.purdue.edu/usenate
**CALENDAR OF STATUS OF LEGISLATION**

<table>
<thead>
<tr>
<th>SENATE DOCUMENT</th>
<th>TITLE</th>
<th>ORIGIN</th>
<th>SENATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>05-1</td>
<td>Nominees for University Senate Standing Committees</td>
<td>University Senate Nominating Committee</td>
<td>Postponed to 10/17/05</td>
</tr>
<tr>
<td>05-2</td>
<td>Proposed change to the University Senate Bylaws</td>
<td>Professor Timothy L. Skvarenina</td>
<td>For Discussion 9/12/05</td>
</tr>
</tbody>
</table>

*Approved*
3.20 Chairperson and Vice Chairperson of the University Senate
(a) The chairperson and the vice chairperson shall each serve for a term of one year beginning June 1.

Beginning with the academic year 2005-06, the vice chairperson shall succeed the chairperson. Election of both the chairperson and vice chairperson during the academic year 2004-05, and of the vice chairperson in subsequent years, shall be by secret ballot at the regular March meeting of the University Senate.

(b) At the regular February meeting of the University Senate during the academic year 2004-05 the Nominating Committee shall nominate at least two members of the University Senate for the offices of chairperson and vice chairperson. In subsequent years, the Nominating Committee shall nominate at least two members of the senate for the office of vice chairperson. Additional nominations shall be accepted from the floor at any time before the election. Nominees must be elected, senators. Once elected, the chairperson and vice chairperson shall serve as Senators-at-large and shall relinquish their positions as representatives of an academic unit. The remainder of their terms, if any, shall be filled by a special election in their academic units. Brief resumes of the academic, administrative, and senate service of each nominee shall be distributed at the time of nomination.
the academic, administrative, and senate service of each nominee shall be distributed at the time of nomination.

(c) To be elected chairperson during the academic year 2004-05, and to be elected vice chairperson in subsequent years, a candidate must receive a majority of the votes cast. If no candidate receives a majority on the first ballot, a second vote shall be taken to choose between the two candidates receiving the largest number of votes on the first ballot. During the first year of implementation of this bylaw, the vice chairperson shall be chosen from the remaining candidates (and any nominated specifically by the Nominating Committee or from the floor) by the same electoral process.
OnePurdue Initiative – Update
By Gary Newson
OnePurdue Executive Director

The OnePurdue Vision
To transform the University’s way of doing business into a flexible and user-centric portfolio of applications that integrates all Purdue enterprise mission critical business data, information and processes.

Why the Urgent Need?
• Processes are integral to strategic plan execution
• Existing business processes are fragmented and inefficient
• Technology infrastructure is constraining implementation of process change
What is the Project Scope?

- All campuses
- Business Process Review (BPR) of mission critical functionality
  - Finance
  - HR
- 3 year project (2005-2008)
- Implement a Web portal – single sign-on – single data entry – process integrated – real-time ERP technology
- Develop capability required for post-project continuous improvements
- Not every process is changing

Project Approach

- Conduct complete review of mission critical business processes (BPR) vis-à-vis best practices and Purdue vision
- Eliminate, redesign or adopt new processes
- Identify constraining policies and practices
- Utilize project advisory committees and University governance structures to review proposed policy and process changes
- Implement policy and process changes via complimentary technology (SAP and others)
- Provide robust user support services
- Develop staff capabilities for post-project improvements

Project Governance

- Executive Oversight Committee
- Implementation Steering Committee
- Advisory Committees
- >140 University Faculty and Staff Participating

See OnePurdue Web Site for Committee Membership Information: www.purdue.edu/onepurdue
Project Governance – WL Faculty Participants

- Sally Mason – Executive Oversight Committee
- Jeff Vitter – Executive Oversight Committee
- Joe Camp – Implementation Steering Committee
- Dennis Minchella – Enrollment & Student Affairs
- James Mullins – Enrollment & Student Affairs and Change Mgmt & Training
- Henry Morrison – Finance
- Charlene Sullivan – HR
- David Williams – Change Mgmt & Training
- David Petritz – Change Mgmt & Training
- Michelle Summers – Change Mgmt & Training
- Glenn Sparks – Communication

Potential Process Changes Impacting Faculty

- On-line registration
- Academic advising
- Grades
- Sponsored program admin – pre and post awards
- Business processes – ARIBA and RESUMIX replacement
- Reporting – BRIO replacement
- Travel approval and reimbursement
- Employee self-service
- Benefits admin
- Demographics updates

Proposed Policy Changes Impacting WL Faculty

- Proposed by process owners – disposition via advisory committees and University governance structures – not OnePurdue project office decisions
- Red lining
- PUID replacing social security number
- Faculty effort reporting (PARS)
- Sick leave accrual and methodology
- Mandatory direct deposits or pay cards
**Project Schedule**

- October 2006
  - Finance
  - Facilities Work Orders
  - Procurement
  - Sponsored Programs
  - HR E-Recruitment
- January 2007 – Payroll and Benefits Admin
- July 2007 – Student Recruitment and Admissions
- December 2007 – Financial Aid
- March 2008 – Grades and Academic History

**How to Keep Informed**

- Advisory Committee Members
- Town Hall Meetings
- Monthly e-Newsletter
- Senate Updates – Web Site
- Inside Purdue
- Work Unit Communications
- OnePurdue Project Web Site
  - www.purdue.edu/onepurdue
Charles W. “Chuck” Alliston was born in Florence, MS, and graduated from Byram High School, Jackson, MS. Chuck received his B.S. degree in Animal Husbandry in 1951 and his M.S. degree in Reproductive Physiology in 1957, both from Mississippi State University. He received his Ph.D. in Reproductive Physiology from North Carolina State University in 1961.

From 1952-56, Chuck was an active member of the U.S. Navy and obtained the rank of lieutenant. He continued in the naval reserve as a lieutenant until 1966.

Dr. Alliston was a member of the zoology faculty at North Carolina State University from 1960 to ’67. In 1967, he came to Purdue as Associate Professor of Animal Sciences. Chuck was promoted to full professor in 1975 and retired as Professor Emeritus in 1995.

Dr. Alliston’s research involved the study of ambient temperature and humidity and their effects on reproduction. He was a pioneer in the research area of environmental physiology and reproduction in farm animals. His early work was supported by grants from the National Institute of Health and the National Science Foundation. He also taught a graduate level course in environmental physiology for 25 years and served as the Department’s Graduate Committee Chair for the last 11 years of his tenure.

Within the Department, Chuck was known as a computer “guru.” He was the person most responsible for bringing computer technology to the Department of Animal Sciences and he was known across the campus for his computer expertise.

His memberships in academic, professional and scholarly societies included the American Physiological Society, the American Society of Animal Science, the Society for the study of Fertility and the Society of Sigma Xi.

Chuck was a member of Federated Church of West Lafayette where he served on the board of deacons. He married Katie F. Burrow on April 23, 1953, in Prentiss, MS, and she is still living. Chuck is also survived by two children, Joyce of Indianapolis and Karl of Glendale Heights, IL.

T.R. Cline
Carl H. Noller  
Professor Emeritus of Animal Sciences  
February 17, 1924 to April 15, 2004

Carl Herman Noller was born in Ashley, MI, on February 17, 1924, and completed his B.S. degree at Michigan State College in 1950, his M.S. degree at Purdue in 1952 and his Ph.D. at Michigan State University in 1955. Prior to his education in agriculture, Carl served in the Naval Supply Corps for two years during World War II.

Dr. Noller served the Department of Animal Sciences at Purdue University for 35 years, retiring in 1990. His primary efforts were in teaching (ANSC 221, Principles of Animal Nutrition, 1972-83) and research with ruminant animals involving nutrition, physiology and biochemistry. He was a member of the American Dairy Science Association, American Society of Animal Science, Society of Sigma XI, Alpha Zeta and Gamma Sigma Delta.

In 1959, Carl went to Brazil with the Purdue Project to help establish a graduate program at the Universidade Rural do Estado de Minas Gerais (UREMG) in Vicosa. He returned to Brazil many times to help universities, research institutions and government organizations as well as farms with nutritional problems in the dairy industry. The primary purpose of the visit was to aid in developing silage programs for the dry season based on corn and sorghum. After retirement, he returned to Vicosa for one and one-half years as a visiting professor to work with faculty and administrators.

Outside the University, Carl was a member of Redeemer Lutheran Church, and the Lafayette Noon Optimist Club. He is survived by his wife, Marilyn A. Northrup, and five children: Ann Marie Ott (husband: Edward Stanley) of Pittsburgh, James Noller (wife: L. Ann) of Sarasota, FL, Robert Noller (wife: Carol) of Fort Collins, CO, Richard Noller (wife: Anne) of Crystal Lake, IL, and David Noller of Burbank, CA; six siblings, Fred Noller of Muscatine, IA, Margaret Barrett of Dexter, MI, Gertrude Rowe and Paul Noller, both of Huntsville, AL, Henry Noller of Homer, MI, and Ruth Olmstead of Eaton Rapids, MI.

Respectfully submitted,

Mark A. Diekman
Elmer Clark Stevenson, 89, passed away in Corvallis, Oregon on February 26, 2005, after a valiant struggle with leukemia. Steve, as he was known to all, was born in Pine City, Washington on August 20, 1915, to Frederick J. and Lottie Stevenson. His father was a renowned plant breeder, who rose to senior geneticist in charge of potato investigations with the US Department of Agriculture and young Steve grew up in Pullman, Washington, St. Paul, Minnesota and Washington, DC as his father changed positions. Steve graduated high school in 1933 and received his BS degree in agriculture with a major in botany from the University of Maryland in 1937. In 1939 he married his high school sweetheart, Margaret Hammers and the couple lived in Madison, Wisconsin until he received his PhD from the University of Wisconsin in 1942 with a joint major in plant pathology and agronomy with a minor in plant physiology. He accepted a position with the USDA in Beltsville, Maryland as a plant pathologist in the division of drug and related crops and moved to Purdue University in 1948 as Associate Professor in Horticulture. He was promoted to Professor in 1953 and was appointed Head of the Department in 1958. In 1967, Steve accepted the position of Associate Dean and head of Resident Instruction in the School of Agriculture at Oregon State University and served with distinction until his retirement in 1980.

During his tenure at Purdue, Steve and his students were involved in various genetic and breeding programs involving peppermint, tomato, melons and spinach. Steve carried out seminal studies on the mechanical harvest of tomato and the production of seedless watermelon. He directed a number of graduate students including Leslie Hafen and Jules Janick who were to become part of the Purdue family in the Department of Horticulture. As Head of the Department of Horticulture, he was instrumental in the establishment of Horticulture Park and initiated the Landscape Architecture program which was to have a dramatic impact at Purdue; the department's name was changed to Horticulture and Landscape Architecture in 1997.

Steve was a glittering, multifaceted personality who excelled in many areas. In addition to his skills as an academic and administrator he was renowned as a singer. He directed and performed in many of his church choirs. At Purdue he was the bass in the famous Agmen barbershop quartet (sometimes referred to as the “agony 4”) with John Osmun, entomology (first tenor); Horace (Ace) Tyler, ag communications (lead); and Herb Kramer, agronomy (baritone). Steve was a loving, family man and he and Margaret produced six talented children: Carol Poe, Franklin, Indiana; Dr. Craig Stevenson, Portland, Oregon; James Stevenson, Arcadia, California; Karen Hedrick, Davis, California, and Heather Jones and Richard Stevenson, Corvallis, Oregon who between them have provided him with 16 grandchildren. He enjoyed gardening throughout his life and was especially proud of his skills in his greenhouse and garden, raising an abundance of vegetables for his friends and family. Steve lived a full, rich life and left tracks wherever he went. His colleagues, friends and family treasure his memory.

Respectfully submitted,

Jules Janick
Victoria Barclay, Assistant Professor of Social Work
February 26, 2005

Victoria Barclay, Assistant Professor of Social Work, died on February 26, 2005. The untimely death of our dedicated colleague is a great loss to the Social Science Department, her students and the campus community. While her tenure here was brief, only two and a half years, she transformed our social work program, motivated her students to learn and energized those around her with her exemplary commitment to her work.

For many years the social work classes at Purdue North Central were offered intermittently as electives for those contemplating a career in that field. Then, when student interest in those courses grew substantially, a new bachelor’s degree was designed that incorporated a social work option. At that juncture, it was clear that a social work professor was needed to develop the curriculum. Our search led to hiring Victoria who had recently received her Ph.D. from the prestigious Jane Addams School of Social Work at the University of Illinois, Chicago.

When she arrived at PNC in August 2002, she displayed a boundless energy toward all her responsibilities. And she expected her students to be equally energetic in her classes. Victoria’s high academic standards did not, however, cause resentment among her students. On the contrary, they respected her professionalism and were enlightened by her wisdom. One student comment typifies the sentiment of those enrolled in her classes: “Dr. Barclay, thank you for helping me open my eyes to the world we live in. I will never forget you.” It was equally clear to colleagues who observed her teaching that Victoria had a special relationship with her students. When Professor Fontaine observed her class she noted that, “The first thing I noticed as I observed her class was the rapport that Dr. Barclay has with her class. It was obvious that mutual respect exists between the professor and her students…. She is a caring individual who works hard to provide her students with the knowledge and experiences that will enable them to become effective social workers.”

Outside the classroom, Victoria was equally effective in developing the social work program. She added five new courses to the curriculum, revamped procedures for experiential learning, and she launched a pedagogical research project investigating the effectiveness of role-playing in the Social Work Practice I classroom.

Victoria also engaged her students in extra-curricular activities by organizing and sponsoring the social work club. One major contribution of the club was their campus-wide campaign to collect blankets and winter clothing to distribute to the residents of Pine Ridge Indian Reservation in South Dakota. When the drive was completed in November, Victoria accompanied the club to distribute the blankets and clothing. By that time her terminal illness worsened, but she insisted on participating and endured excruciating pain. In recognition of her heroic efforts with the social work program, the student government has posthumously named her the Advisor of the Year.

Her physical condition deteriorated further in January, but she continued to teach. Often, she would delay taking pain medication so she could drive to campus to meet her
classes. Everyone who saw her in those final days on campus watched with dismay and awe as she gave the last full measure of her devotion to her students.

Always compassionate, always putting the needs of others before her own, Victoria always gave something precious to someone. At the end, she gave herself. As a final legacy, she willed her body to science.

Two weeks before she died she told me she was so happy that we finally became good friends. That was her gift to me.

Respectfully,

Howard Jablon
Chair, Social Science Department
Joseph Edward Yahner, 73, a former resident of West Lafayette, died on November 8, 2004 in Hospice Hawaii, Kailua, Oahu, Hawaii. Since 2000 he had been a resident of Kapaa, Kauai, Hawaii. Born June 16, 1931 in Chicago he grew up in Homewood, Illinois. A summer job at a golf course as a teenager led him to a BS degree in Agronomy at Purdue University in 1954. At Purdue, he was a member of Tau Kappa Epsilon Fraternity. He was commissioned through the ROTC and served as a First Lieutenant from 1954-56 in the Ordinance Corps of the United States Army. He completed a MS degree in Soil Science in 1960 and a PhD in soil science in 1963 at Oregon State University. He married Helen Patricia Packer on June 21, 1958 at Santa Anna, California.

Dr. Yahner was employed by Purdue University as an Agronomist on the Purdue-Brazil Project from 1963-67 at the Federal University of Minas Gerais at Viscosa. He worked on basic studies of soil fertility and crop production while developing the Land Grant model for research and extension in Brazil. From 1967-98 he was promoted from Assistant to Associate and then Professor of Agronomy and Extension Specialist at Purdue University. His major contributions were in the use and interpretation of soils information in residential development, on-site waste disposal, sewage sludge application on farmland and interpretation of soil maps for productivity and assessment. He was an early proponent of computer based soil maps. Dr. Yahner worked extensively with the Indiana State Board of Health, State Board of Tax Commissioners and the Department of Environmental Management. Dr. Yahner taught a course in soils and land use which capitalized on his rich experience in land use policy and planning. His awards include Indiana State Health Commissioner’s Award, the Purdue Agricultural Alumni Certificate of Distinction, Future Farmers of America Honorary State Farmer and the Purdue University Cooperative Extension Specialists Association Senior Award. He was a member of Alpha Zeta, Sigma Xi, Gamma Sigma Delta and Epsilon Sigma Phi Honor Societies. Dr. Yahner served his community on the Tippecanoe County Area Planning Commission including a term as President. Dr. Yahner was a member of Saint Thomas Aquinas Catholic Church and a volunteer with the Lafayette Urban Ministry.

In retirement, Dr. Yahner continued his lifelong passion for photography as well as a desire to serve his adopted community. He volunteered to catalog maps for the Kauai Historical Society, served as a volunteer with the American Red Cross on Kauai and participated in Master Gardener Programs as well as the National Tropical Botanical Garden.

Dr. Yahner is survived by his wife, Helen of Kapaa, Kauai, Hawaii and three daughters: Marie of Phoenix, Arizona, Elizabeth (Lu) of Missoula, Montana and Carol of Eugene, Oregon. He has five grandchildren Nathan, Sam, Maya, Liam and Theo.