The Industrial Extension Service of North Carolina (IES) provides education and technical assistance to businesses and industries across the state. IES works one-on-one with small and medium sized manufacturers to help them stay competitive and, in the process, save jobs and increase profits. The IES staff helps companies with process improvements, with implementing modern practices, and with incorporating new technology. Since 2000, IES has helped create $2.28 billion in economic value for the state of North Carolina.

IES brings research and expertise from North Carolina State University’s College of Engineering to the workplace, to help businesses and organizations thrive. IES works across North Carolina, with all industries, to solve problems and deliver results including lower costs, better products, and higher efficiencies. In 2011, 159 client companies responded to National Institute of Standards and Technology (NIST) – Manufacturing Extension Partnership (MEP) surveys about the economic impact of IES partnerships. Respondents reported $313 million in economic impact from IES activities.

Since 1996, IES has served as the North Carolina center for the federal Manufacturing Extension Partnership (MEP). The MEP program is a federal network of manufacturing development centers that work with businesses to disseminate information on cutting-edge technology to improve their businesses. The North Carolina MEP includes IES, the Polymers Center of Excellence (http://www.polymers-center.org/) in Charlotte, and the Manufacturing Solutions Center (http://www.manufacturingsolutionscenter.org/index.html) at Catawba Valley Community College in Hickory.

Who Funds IES?

As the budget breakdown below illustrates, about a third of the IES budget comes from client fees for services. As the state center for the federal MEP, IES receives another 21 percent of funds through the National Institute of Standards and Technology. The state of North Carolina matches the MEP funds and, since FY06-07, has increased its contribution beyond the required match. The remaining 3 percent of the IES budget is split about equally between gifts and supplemental and other state receipts.

The 2011-12 IES budget totaled $11.24 million from various sources:

- Receipts (Fee-For-Service): $3.55 million
- State Appropriated Funds: $3.17 million
- MEP Federal Funds: $2.35 million
- State and Industry Contracts: $1.76 million
- Gifts and Other Supplemental Receipts: $0.41 million

For 2011, IES produced a return on investment of $27:1 on its total budget.

Where Is IES?

IES headquarters is on the Centennial Campus of N.C. State University, and its service territories reflect the state's Economic Development Partnership Regions. IES has 12 offices, including:
IES has 80 employees, half of whom work in the central office at N.C. State in areas including client services, accounting, human resources, information technology, marketing, and administrative support. The remainder work outside Raleigh, either within regional offices, from home offices, or at the Minerals Research Lab in Asheville.

IES Technical Assistance Programs

Technology Incubator: IES manages the N.C. State Technology Incubator (http://techincubator.ncsu.edu) on Centennial Campus, where more than 24 technology-based companies at a time may be nurtured until they transition into self-sufficiency. A 2007 Research Triangle Institute report credited the Technology Incubator with creating 894 jobs and $75 million in economic benefit since its inception in 1999.

Minerals Research Lab, Asheville: IES manages the Minerals Research Lab (MRL) in Asheville, which is equipped with mineral processing equipment and an analytical support facility for mineral characterization. Most of MRL’s research efforts are conducted for corporate sponsors.

North Carolina is fortunate to be home to a range of services that support the manufacturing sector, of which IES is one example. Policymakers seeking to advance the state’s prosperity through evidence-based innovative manufacturing strategies and enhanced employment options can look further into such options with IES and its counterparts throughout the state.

More information on IES can be found at http://www.ies.ncsu.edu/ncmanufacturing/ or by contacting Gray Rinehart (gray_rinehart@ncsu.edu).

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1Adapted by Amy Finnegan, Duke Center for Child and Family Policy, from IES material and online resources produced by Gray Rinehart, IES.
2The U.S. Small Business Administration (SBA) considers any business with fewer than 500 employees to be a "small" business; IES uses 500 as the working limit for "small to medium."
Appendix II:
Welfare Reform Liaison Project

Welfare Reform Liaison Project, Inc., OIC – Community Action Agency

The information in this document comes primarily from a Case Study conducted by the Community Action Partnership in Washington, DC, with information updated through May 2012.

Agency Background

The Welfare Reform Liaison Project (WRLP) is a nonprofit organization that provides job training and placement services to unemployed or underemployed individuals, including ex-offenders, in Guilford County, North Carolina. The agency’s mission is to move people out of poverty. Since its inception in 1996, WRLP has trained low-income workers and individuals with criminal records and helped more than 250 of them get jobs. WRLP has developed successful programs that they believe other organizations can replicate in other parts of the state.

WRLP operates several programs that are connected to its primary goal – to help people get and keep jobs. All of the programs involve workforce development and all use the basic components of the WRLP model:

1. Trainees develop the basic habits, social skills, values and general attitudes that are needed for any job.
2. WRLP seeks employment opportunities for program participants and identifies the specific skills, knowledge and abilities employer partners are seeking.
3. WRLP places trainees in internship positions where they put their new skills to use.
4. A number of the internships turn into jobs.
5. Trainees gain the skills, confidence and references that help them succeed in job searches.
6. WRLP works with former trainees on job retention.
7. Satisfied employers seek additional trainees from WRLP.

WRLP is located in Greensboro, North Carolina. The organization began in 1996 as the result of a challenge that Bishop George W. Brooks, the Pastor of Mt. Zion Baptist Church in Greensboro, made to Odell Cleveland. Cleveland was completing his thesis at Hood Theological Seminary and had written a response from the Black church to The Personal Responsibility and Work Opportunity Reconciliation Act of 1996, known as the Welfare Reform Act of 1996. Bishop Brooks challenged Cleveland to develop a program to respond to the Act, and the Welfare Reform Liaison Project began. We are “out in the community, making a difference,” said Reverend Cleveland.

Just one year after the agency officially began, it received a grant from the United Way of Greater Greensboro for $20,000 to assess how religious congregations were responding to welfare reform. The grant led to a formal relationship between WRLP and the United Way in which WRLP managed the United Way’s Gift-in-Kind program. This program distributes consumer goods from corporations to nonprofit organizations that assist low-income families.

WRLP used this experience to build programs to help people get jobs and move out of poverty. While Reverend Cleveland had the vision to carry out the agency’s mission, a partnership with Dr. Robert Wineburg and other researchers from the University of North Carolina at Greensboro helped...
develop WRLP’s outcome driven model. Wineburg and Cleveland later co-authored *Pracademics and Community Change - A True Story of Nonprofit Development and Social Entrepreneurship During Welfare Reform*, which promotes the WRLP model.

On a typical day of training, WRLP president Odell Cleveland works with trainees, in part by using the books, *Who Moved My Cheese?*, by Spenser Johnson and *The Seven Habits of Highly Effective People*, by Stephen Covey. Cleveland teaches the trainees to embrace change and adopt successful habits. “We recycle lives by providing job skills and (by) giving people one of the most important characteristics they will need in life, which is their dignity,” said Odell. “We want our participants to feel valued, so that they take that (value) to their jobs, their families and wherever they go in the community.”

**WRLP’s Training Model**

WRLP maintains a four step training system. The first step (Level 1) consists of six weeks of core classes that focus on basic skills such as computer use, money management, human resource development (including resume development and interviewing) and personal development. The Personal Development course, taught by Cleveland, uses the lessons learned in *Who Moved My Cheese?* to assist students who are struggling with life changes. One of the major purposes of Level 1 courses is to vet students in order to determine whether they are committed to high work performance. Level 2 consists of content level courses designed for specific career tracks and internships within the career tracks. Internships last between three and 12 weeks, depending on the career area. As internships finish, students enter Level 3, which consists of job search and employment application assistance provided by a WRLP Job Developer and other WRLP staff. Once employed, WRLP may provide trainees with support for up to 90 days (Level 4).

**Examples of WRLPs Workforce Development Projects**

With its workforce development focus, WRLP operates several programs that are all connected to its primary goal – to help people get and keep jobs. The following are examples of WRLP’s partnerships with local businesses. These partnerships are designed to benefit the trainee as well as provide cost-effective, skilled labor for employers.

**Digital Imaging**

The agency’s largest training program is in digital imaging. WRLP offers comprehensive classroom training in this area. The course reviews all aspects of digital imaging: document preparation, the scanning process, indexing information into a database and performing a quality control check at the conclusion of the process. The course is followed by an off-site internship.

WRLP actively recruits local businesses for developing job opportunities in digital imaging. For example, two program graduates obtained employment with the HF Group, a national company that does conservation work for customers such as the U.S. Supreme Court, The National Archives and The Library of Congress. The HF Production Manager who was involved with hiring the WRLP graduates expressed the benefits of getting “pre-vetted” job applicants, such as those from WRLP.

Another digital imaging training program customer is the Guilford County Department of Social Services (DSS). DSS was directed by the county to begin digitizing all of its records. Prior to contracting with WRLP, DSS was losing client documents and was so overloaded with paper that the Fire Marshall had fined them for unsafe practices. As a result of the DSS partnership, WRLP trainees who work at DSS under an internship agreement have scanned and cataloged over 1.5 million sheets of
paper since July 2010. Over the past two years, Guilford County DSS has hired 11 former interns, and eight other former interns have secured digital imaging jobs in other organizations.

**Recycling Mattresses**

A further example of WRLP’s approach to workforce development is its partnership with an entrepreneurial venture, Mattress Go Round, which started in June 2011. Mattress Go Round developed a patented process for recycling old mattresses. To succeed, the business needed trained and reliable employees. It developed a relationship with WRLP to help meet this need.

During the first year of the training partnership, Mattress Go Round employed ten individuals who graduated from the WRLP employment training program. They earn an average of $9.00 per hour and receive full company benefits. With the cohort of employees trained by WRLP, Mattress Go Round now refurbishes nearly 3,000 mattresses per year.

Mattress Go Round’s founder had never envisioned hiring ex-offenders to work at his company. However, because WRLP’s training program includes developing integrity and good character, he gained trust in his new employees. Over time, Mattress Go Round gave more and more responsibility to its WRLP workers until they were independently loading vehicles; handling keys, cash and credit cards; and traveling over state lines – something the company had not done previously with any employees.

**Hotel Work**

The WRLP partnership with Quaintance-Weaver Hotels involves helping the hotel maintain its Leadership in Energy and Environmental Design (LEED) certification. The Quaintance-Weaver Hotel company owns the Proximity Hotel in Greensboro, North Carolina, one of the first LEED Platinum Hotels in the United States. In 2010, Reverend Cleveland and his team examined the potential of the hotel and hospitality industry and saw an opportunity to connect job trainees to a stable for-profit industry. Students from WRLP now receive onsite, hands-on training and orientation by the hotel. According to the onsite trainer, the entry-level jobs are a platform from which employees can move up in the company and build a career in hospitality.

**Product Distribution Activities**

WRLP has also built a robust product distribution program. Companies such as Wal-Mart, Kayser-Roth and Men’s Wearhouse donate returned, damaged or slow moving merchandise to WRLP, with the understanding that WRLP processes the product according to the standards provided by the donor. WRLP distributes this product to low-income individuals and organizations that meet the donor’s defined needs. WRLP averages about two tractor-trailer loads of merchandise from Wal-Mart each week and four to five tractor-trailer loads a year from Men’s Wearhouse.

The Wal-Mart business agreement stemmed from Cleveland contacting Wal-Mart in 2000 to inquire about whether Wal-Mart would be interested in having WRLP redistribute the retailer’s damaged goods. As a result, the WRLP warehouse is stocked with merchandise ranging from toiletries to household items. Through WRLP’s processing and distribution partnerships, these items now go to organizations and individuals in need instead of into landfills. WRLP also uses the processing and distribution system to develop job skills and a work ethic for its participants, including developmentally disabled adults who work at the warehouse repackaging and sorting merchandise.

In addition, WRLP recycles materials through other partnerships. Through its management of the
Guilford County Teacher Supply Warehouse (TSW), and in partnership with the Guilford Education Alliance and the Guilford County School system, WRLP collects corporate merchandise donations that now benefit over 1,000 teachers a year.

**Agency Outcomes**

The Welfare Reform Liaison Project’s programs and enterprises are replicable. The organization’s leadership believes the key to its success is in its training approach described above, which anticipates and addresses the possibility of job attrition due to the multiple obstacles many low-income job seekers face. The program involves a wide range of skills that trainees need in order to get and hold on to jobs.

WRLP program evaluations are conducted by the Sociology Department of North Carolina A&T State University and the Social Work Department of UNC Greensboro. One study noted that WRLP graduates’ income tends to rise during their third year of employment. The study determined that individuals began earning promotions to positions such as crew leader or assistant department manager within that time frame. This suggests that WRLP is successful in its efforts to help individuals maintain jobs that lead to long-term prosperity.

WRLP has also documented successes by monitoring the income of almost 250 graduates who have obtained employment. Earnings from January 2000 through March 2012 totaled over $10,290,000. All income information is verified through pay stubs, tax returns or Employment Security Commission earnings reports.

Between July 2011 and April 2012, 77 program participants obtained employment and 34 WRLP participants’ family incomes rose above the poverty level. WRLP uses the United States Department of Health and Human Services Poverty Guidelines, which are based on U.S. Census data for household income, to determine the number of WRLP graduate households moving above poverty.

WRLP provides a proven model for sectoral employment and job training that policymakers can help support and replicate to benefit hard-to-employ workers and provide trained, ready-to-work employees to local businesses in the interest of greater prosperity throughout North Carolina.
Appendix III:
Federal Definition of Poverty

How the Federal Government Defines Poverty

This appendix summarizes how the federal government currently defines poverty and how it determines whether a household is considered poor. The federal government determines who is in poverty by comparing a household’s “money income” (explained below) to a set of “poverty thresholds” determined and updated annually by the Census Bureau.

Poverty Thresholds

The Census Bureau uses poverty thresholds to determine poverty status. Poverty thresholds are dollar amounts that take into consideration family size and composition (the age of family members) to determine who is in poverty in a given household (see Tables 1 and 2). The same thresholds are used throughout the United States. They do not vary geographically and do not take into account cost of living differences or other differences throughout the country. The national thresholds are updated annually for inflation using the CPI-U (Consumer Price Index for All Urban Consumers) for all adjustments. As the Tables illustrate, there is a different poverty threshold for individuals who live alone or with unrelated others in a household.

Money Income

The Census Bureau uses money income to set the poverty thresholds. Money income includes:

- Pre-tax wages and other earnings;
- Unemployment compensation;
- Workers’ compensation;
- Social Security;
- Supplemental Security Income;
- Public assistance that comes to the family as cash;
- Veterans' payments;
- Survivor benefits;
- Pension or retirement income;
- Interest, dividends, rents, royalties;
- Income from estates, trusts;
- Educational assistance; and
- Alimony, child support, other miscellaneous sources that come as cash.

Money income does not include:

- Income from capital gains;
- Noncash benefits such as public housing;
- Housing subsidies;
- Medicaid;
- Food stamps;
- Unreported income; and
- Any other noncash benefits.

1The primary source for this appendix is the U.S. Census Bureau. The document also uses a sample household poverty calculation from the National Poverty Center at the University of Michigan.
### Table 1. 2010 Poverty Thresholds, Selected Family Compositions

<table>
<thead>
<tr>
<th>Family Type</th>
<th>Composition</th>
<th>Threshold</th>
</tr>
</thead>
<tbody>
<tr>
<td>Single Individual</td>
<td>Under 65 years</td>
<td>$11,344</td>
</tr>
<tr>
<td></td>
<td>65 years &amp; older</td>
<td>$10,458</td>
</tr>
<tr>
<td>Single Parent</td>
<td>One child</td>
<td>$15,030</td>
</tr>
<tr>
<td></td>
<td>Two children</td>
<td>$17,568</td>
</tr>
<tr>
<td>Two Adults</td>
<td>No children</td>
<td>$14,602</td>
</tr>
<tr>
<td></td>
<td>One child</td>
<td>$17,552</td>
</tr>
<tr>
<td></td>
<td>Two children</td>
<td>$22,113</td>
</tr>
<tr>
<td></td>
<td>Three children</td>
<td>$26,023</td>
</tr>
</tbody>
</table>

**Example**

Family A has four members: a mother, a father and two children, all living in the same household. The family’s poverty threshold, based on family size and age composition, was $22,113 in 2010. Suppose the members' incomes in 2010 were:

<table>
<thead>
<tr>
<th>Member</th>
<th>Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mother</td>
<td>$10,000</td>
</tr>
<tr>
<td>Father</td>
<td>$17,000</td>
</tr>
<tr>
<td>First Child</td>
<td>$0</td>
</tr>
<tr>
<td>Second Child</td>
<td>$0</td>
</tr>
<tr>
<td><strong>Total Family Income</strong></td>
<td><strong>$27,000</strong></td>
</tr>
</tbody>
</table>
If a family's money income is less than the threshold for that family’s size and composition, then every individual in the family is considered in poverty as long as they are living in the same household. Since Family A’s income ($27,000) was greater than their threshold ($22,113 – see Table 1), Family A is not "in poverty" according to the official definition.

At times, the federal government uses two additional terms: **Ratio of Income to Poverty** and **Income Deficit/Income Surplus** to describe the degree to which an individual or a group of individuals are living in poverty.

**Ratio of Income to Poverty** is computed by dividing money income by the poverty threshold. Family A's ratio of income to poverty was **1.22**. Income/Threshold = ($27,000 / $22,113 = 1.22). In this case the family income is **22 percent above the poverty threshold**.

**Income Deficit/Income Surplus** is the difference in dollars between a family’s money income and the family's poverty threshold. **Income Deficit** applies to families in poverty. **Income Surplus** applies to families not in poverty. Family A’s income surplus was **$4,887**. Income surplus = ($27,000 - $22,113 = $4,887.) In this case the family income is **$4,887 above the poverty threshold**.

Some state and federal programs use the **Ratio of Income to Poverty** to determine eligibility for various programs like Medicaid and other kinds of assistance. Government assistance programs, however, do not have to use the official poverty measure as eligibility criteria. Many use it as a benchmark for eligibility. For example, in North Carolina, a pregnant woman seeking Medicaid is not eligible if her monthly family income is over 185 percent of the federal poverty level (http://www.ncdhhs.gov/dma/medicaid/families.htm).

**People Whose Poverty Status Cannot Be Determined**

It is not possible to determine the poverty status of certain individuals. This is important for North Carolina and other states because poverty measurement data may not capture all poor people in areas where certain conditions apply. As a result, the poverty rate in a particular area may be higher or lower than the data indicates. Situations where an accurate measure of poverty may not be possible to determine are institutional group living quarters such as prisons, nursing homes, college dormitories and military barracks. Moreover, since the Census Bureau does not ask people under age 15 questions about income, if they are not living with a family member (such as foster children), the government excludes them from poverty calculations.

**A Note About Supplemental Poverty Measures**

The federal government established the current official poverty measure in the 1960's. Since then, experts inside and outside government have discussed and examined the appropriateness of the original measure and whether it accurately reflects poverty. The most recent developments include the 2009 formation of the Interagency Technical Working Group on Developing a Supplemental Poverty Measure and the Supplemental Poverty Measure Initiative, which proposed a supplemental measure. This measure would consider a household’s income and resources differently than the current measure and would be an alternative to, not a replacement for, the current official measure. Additional information is available at http://www.census.gov/hhes/povmeas/.

While there is debate about whether the current, long-standing official measure of poverty in the U.S. is appropriate given today’s household and family conditions, there is agreement about the overall
The importance of measuring poverty is crucial for a range of reasons linked to critical policymaking decisions at the federal, state, and local levels. Knowing whether individual households are poor, as well as knowing the extent of poverty in larger areas, contributes to knowledge about those areas' resources and needs, which in turn have impacts on policy.


Table 2. Poverty Thresholds for 2010 by Size of Family and Number of Related Children Under 18 Years

<table>
<thead>
<tr>
<th>Size of Family Unit</th>
<th>1 person (unrelated individual)</th>
<th>2 people</th>
<th>3 people</th>
<th>4 people</th>
<th>5 people</th>
<th>6 people</th>
<th>7 people</th>
<th>8 people</th>
<th>9 people or more</th>
</tr>
</thead>
<tbody>
<tr>
<td>No related children</td>
<td>$11,139 $11,344 $10,458 $14,676 $17,374 $22,314 $26,439 $34,009</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>One related child</td>
<td></td>
<td>$14,602 $15,030 $17,057 $22,859 $27,133</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Two related children</td>
<td></td>
<td>$15,300 $17,568 $22,113 $28,625</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Three related children</td>
<td></td>
<td>$15,232 $17,552</td>
<td>$22,238 $29,897</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Four related children</td>
<td></td>
<td>$15,173</td>
<td>$22,190</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Five related children</td>
<td></td>
<td>$15,232</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Six related children</td>
<td></td>
<td>$15,173</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Seven related children</td>
<td></td>
<td>$15,232</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Summary of Policies Addressing Employment and Poverty at the State Level

In 2011-12, state legislatures across the United States initiated and continued to support a wide variety of policies related to job creation and poverty alleviation. For example, several of North Carolina’s regional neighbors have implemented policies related to workforce development and career academies (Tennessee, Georgia and Mississippi). The legislature in Mississippi, a state with some of the highest county-level poverty rates in the nation, has been particularly active in developing legislation intended to create jobs and alleviate poverty. Also of note is Massachusetts’ Pathways Out of Poverty Grant Program, which supports job training programs through strategies such as career coaching.

In addition to implementing policies that address employment and poverty, several state legislatures have commissioned task forces to study the nature of poverty in their state and offer specific policy recommendations (Mississippi, Hawaii and Colorado). Recently, several legislatures have debated who qualifies for poverty related programs.

The tables below provide a brief overview of policies implemented by state legislatures in the past year that have some bearing on those in poverty. As there are many policies that impact the impoverished, this list of state-level policies is meant to be foundational, not exhaustive, and supports the other ideas discussed in this briefing report. Policy categories include, in the order that they appear below:

- Workforce development;
- Career academies;
- Early education; and
- Other legislation related to poverty and employment.

### WORKFORCE DEVELOPMENT

<table>
<thead>
<tr>
<th>State</th>
<th>Sessions</th>
<th>POLICY: LEGISLATIVE ACTION</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>IL</td>
<td>2011-2012</td>
<td>HOUSE BILL 2927: WORKFORCE DEVELOPMENT</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>This bill amends the Emergency Employment Development Act, which provides that specified programs serve the economically disadvantaged, including a list of child care providers. It provides that an employer may not terminate, lay off or reduce the working hours of an employee in order to hire an individual with funds available under the Act.</td>
<td>Signed into law August 26, 2011</td>
</tr>
</tbody>
</table>
### CAREER ACADEMIES

<table>
<thead>
<tr>
<th>State</th>
<th>Sessions</th>
<th>POLICY: LEGISLATIVE ACTION</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>GA</td>
<td>2011-2012</td>
<td><strong>SENATE BILL 161: CAREER ACADEMIES</strong>&lt;br&gt;This bill relates to technical and adult education at colleges and career academies. It establishes an Office of College and Career Transitions and encourages partnerships with postsecondary institutions to establish college and career academies as charter schools. The bill provides funding for certification, data collection, eligibility criteria management, operational procedures and annual reporting.</td>
<td>Signed into law May 11, 2011</td>
</tr>
<tr>
<td>MS</td>
<td>2011-2012</td>
<td><strong>HOUSE BILL 199: CAREER ACADEMIES IN GRADES 9-12</strong>&lt;br&gt;This bill requires the State Department of Education and the Board of Trustees of State Institutions of Higher Learning to establish and implement a program known as the Health Careers Academy for Public School Students in grades 9 through 12. The purpose of the academies is to stimulate interest in science, mathematics, language arts, critical thinking and health care professions. It requires academies to conduct six-week nonresidential summer programs at the University of Mississippi.</td>
<td>Sent to committee</td>
</tr>
<tr>
<td>NE</td>
<td>2011-2012</td>
<td><strong>LEGISLATIVE BILL 58: CAREER ACADEMIES STUDY</strong>&lt;br&gt;This bill requires a study of dual-enrollment courses and career academies.</td>
<td>Indefinitely postponed</td>
</tr>
<tr>
<td>TN</td>
<td>2011-2012</td>
<td><strong>HOUSE BILL 2415: CAREER ACADEMIES PILOT PROGRAMS</strong>&lt;br&gt;This bill continues the career and technical class size extension pilot project in the Metro Nashville public schools. It requires that the pilot only be used in schools or programs implementing a career academy.</td>
<td>Signed into law March 22, 2012</td>
</tr>
<tr>
<td>State</td>
<td>Sessions</td>
<td>POLICY: LEGISLATIVE ACTION</td>
<td>Status</td>
</tr>
<tr>
<td>-------</td>
<td>----------</td>
<td>----------------------------</td>
<td>--------</td>
</tr>
<tr>
<td>AZ</td>
<td>2011-2012</td>
<td><strong>HOUSE BILL 2010: EARLY INTERVENTION PROGRAMS FOR THOSE IN POVERTY</strong>&lt;br&gt;This bill relates to early intervention programs for children and toddlers with developmental delays. It also requires a parent/guardian to pay a percentage of the costs if family income is above the federal poverty guidelines.</td>
<td>Sent to committee</td>
</tr>
<tr>
<td>CT</td>
<td>2011-2012</td>
<td><strong>HOUSE BILL 5004: SCHOOL READINESS PROGRAM FOR CHILDREN BELOW THE POVERTY LEVEL</strong>&lt;br&gt;This bill increases the number of children who are prepared for kindergarten by allowing poor children to attend prekindergarten programs at no cost.</td>
<td>Sent to committee</td>
</tr>
<tr>
<td>MA</td>
<td>2011-2012</td>
<td><strong>HOUSE BILL 2675: PRESCHOOL PROGRAMS FOR DISADVANTAGED FAMILIES</strong>&lt;br&gt;This bill encourages low-income disadvantaged families to make progress toward long-term economic success. It enables shared databases between public and private support services, including monitoring of eligible participants such as Head Start and afterschool programs.</td>
<td>Sent to committee</td>
</tr>
<tr>
<td>MA</td>
<td>2011-2012</td>
<td><strong>SENATE BILL 54: CHILDREN IN POVERTY ASSESSMENTS</strong>&lt;br&gt;This bill requires that agencies serving children and families conduct an annual child assessment on the impact of the public welfare system on the health and well-being of the children and youth being served (birth through age 18).</td>
<td>Sent to committee</td>
</tr>
<tr>
<td>VT</td>
<td>2011-2012</td>
<td><strong>SENATE BILL 218: PREKINDERGARTEN EDUCATION FOR CHILDREN IN POVERTY</strong>&lt;br&gt;This bill proposes to increase state subsidies to child care programs offering high-quality, non-school-based prekindergarten education for children in poverty.</td>
<td>Sent to committee</td>
</tr>
<tr>
<td>State</td>
<td>Sessions</td>
<td>POLICY: LEGISLATIVE ACTION</td>
<td>Action</td>
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<tr>
<td>HI</td>
<td>2011-2012</td>
<td>HOUSE BILL 1317: RELATIONS WITH CONTRACTORS&lt;br&gt;This bill requires that the wage employees of a contractor providing services to the State of Hawaii be paid no less than the prorated hourly equivalent of the annual income necessary to meet or surpass the poverty threshold.</td>
<td>Postponed until 2012 session</td>
</tr>
<tr>
<td>MS</td>
<td>2011-2012</td>
<td>HOUSE BILL 547: INFRASTRUCTURE PROJECTS AND POVERTY&lt;br&gt;This bill requires the Mississippi Development Authority (MDA) to conduct a yearly study and provide a legislative report that identifies the public infrastructure conditions and needs of certain counties with the highest percentages of poverty within the state.</td>
<td>Sent to committee</td>
</tr>
<tr>
<td>MS</td>
<td>2011-2012</td>
<td>HOUSE CONCURENT RESOLUTION 37&lt;br&gt;This bill acknowledges the state of poverty in the state of Mississippi and recognizes the state's 20 poorest counties and their impact on the overall status of the state. It encourages the improvement of their economic viability through increased awareness and creation of opportunity by emphasizing the importance of the inter-relationships between all 82 counties as it relates to the social and economic conditions in the state of Mississippi.</td>
<td>Passed</td>
</tr>
<tr>
<td>NM</td>
<td>2011-2012</td>
<td>SENATE BILL 126: EDUCATION FUNDING AND HIGH POVERTY SCHOOLS&lt;br&gt;This bill makes an appropriation to the Public Education Department to provide teaching support in schools with high concentrations of poverty.</td>
<td>Action postponed indefinitely</td>
</tr>
<tr>
<td>NY</td>
<td>2011-2012</td>
<td>ASSEMBLY BILL 1117: MICRO-ENTERPRISES FOR THOSE IN POVERTY&lt;br&gt;This bill establishes the Micro-Enterprise Development Act to assist very small businesses and low-income business people in economically distressed communities. It establishes a grant program for micro-enterprise technical assistance; mandates an annual appropriation of no less than one million dollars; and establishes that the organizations receiving funding shall use the grants to provide training and technical assistance to micro-enterprise entrepreneurs with incomes that are not more than 150% of the poverty line.</td>
<td>Sent to committee</td>
</tr>
<tr>
<td>State</td>
<td>Year</td>
<td>Bill Number</td>
<td>Title</td>
</tr>
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<tr>
<td>NY</td>
<td>2011-2012</td>
<td>ASSEMBLY BILL 2555: FAMILY LITERACY PROGRAMS FOR THOSE IN POVERTY</td>
<td>This bill establishes family literacy programs for economically disadvantaged families living areas with high poverty or areas with low-performing public schools. It provides for competitive matching grants to establish comprehensive literacy programs. It also requires the commissioner of education to submit an annual report to the governor and legislature.</td>
</tr>
<tr>
<td>NY</td>
<td>2011-2012</td>
<td>ASSEMBLY BILL 4890: PROPERTY TAX CAP FOR THOSE IN POVERTY</td>
<td>This bill provides a real property tax cap for qualifying retired senior citizens living on a fixed income that is below 300% of the federal poverty guidelines. It requires that, as of the qualifying date, real property taxes shall not increase.</td>
</tr>
<tr>
<td>NY</td>
<td>2011-2012</td>
<td>ASSEMBLY BILL 7236: AUTOMOBILE RESOURCE LIMITS</td>
<td>This bill enables a tax exemption to be given to applicants and recipients of public assistance who own an automobile. The tax exemption is meant to be practical and fair to those individuals who depend on their cars to lift themselves out of poverty.</td>
</tr>
<tr>
<td>OK</td>
<td>2011-2012</td>
<td>SENATE BILL 103: INCOME TAX EXEMPTIONS FOR IMPOVERISHED WIDOWS</td>
<td>This bill provides an income tax exemption for certain surviving spouses whose income is at or below 200% of the federal poverty level.</td>
</tr>
<tr>
<td>PA</td>
<td>2011-2012</td>
<td>SENATE BILL 85: INCOME TAX MODIFICATIONS FOR THOSE IN POVERTY</td>
<td>This bill amends the Tax Reform Code of 1971 regarding personal income tax. It provides for special tax provisions for those in poverty.</td>
</tr>
<tr>
<td>RI</td>
<td>2011-2012</td>
<td>HOUSE BILL 5206: CHILD CARE ASSISTANCE CONDITIONED ON EMPLOYMENT</td>
<td>This bill allows people initially eligible for child care assistance to remain eligible as long as their income does not exceed 255% of the federal poverty level, and as long as child care is necessary in order to maintain employment.</td>
</tr>
<tr>
<td>RI</td>
<td>2011-2012</td>
<td>SENATE BILL 323: INCOME FLUCTUATION AND PAID EMPLOYMENT</td>
<td>This bill would prevent the interruption in paid employment for parents receiving child care subsidies whose income fluctuates between 180% and 225% of the federal poverty level.</td>
</tr>
<tr>
<td>State</td>
<td>Year</td>
<td>Bill Number</td>
<td>Bill Title</td>
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<tr>
<td>UT</td>
<td>2011-2012</td>
<td>SENATE BILL 37: DATA MONITORING OF INTERGENERATIONAL POVERTY</td>
<td>This bill modifies the Utah Workforce Services Code by enacting the Intergenerational Poverty Mitigation Act to monitor data related to intergenerational poverty. It requires the Department of Workforce Services to establish and maintain a system to track intergenerational poverty related data to identify at-risk children and other groups, identify trends, and to assist case workers, social scientists and government officials to study and develop plans and programs to assist individuals and families.</td>
</tr>
<tr>
<td>VA</td>
<td>2011-2012</td>
<td>HOUSE BILL 1811: TANF RECIPIENTS</td>
<td>This bill directs the Department of Social Services to identify strategies to increase reimbursement rates for child care services for TANF recipients and families whose incomes are at or below 185% of the federal poverty level to an amount comparable to the goal identified by the U.S. Department of Health and Human Services. It directs the Department to develop criteria for determining an appropriate local match for funds available for child care services for such TANF recipients and families.</td>
</tr>
<tr>
<td>VA</td>
<td>2011-2012</td>
<td>SENATE BILL 241: TAX CREDIT FOR DONATIONS RELATING TO EDUCATION IMPROVEMENT SCHOLARSHIPS</td>
<td>This bill relates to assistance provided to low-income families and scholarships for K-12 students attending private schools. It establishes a tax credit beginning in 2012 for businesses making donations to non-profit organizations that offer scholarships to students in poverty.</td>
</tr>
</tbody>
</table>
Appendix V: Organizational Resources

The resources included here complement the bibliography found in Appendix VIII. They reflect the wide range of employment-related poverty alleviation resources and efforts in North Carolina and beyond. This listing is not comprehensive and inclusion in this report does not signal endorsement by the North Carolina Family Impact Seminar. All information comes from the organizations’ websites with minimal editing for clarity and consistency.

**Action for Children NC:** Action for Children NC is a statewide, independent, nonpartisan, nonprofit child advocacy organization dedicated to educating and engaging all people across the state to ensure that children are healthy, safe, well-educated and have every opportunity for success. It provides news, reports and resources on issues affecting the well-being of North Carolina’s children with special emphasis on child abuse, health care, education and economic security. [http://www.ncchild.org/issue/economic-security](http://www.ncchild.org/issue/economic-security)

**Brookings Institution:** The Brookings Institution is a nonprofit public policy organization based in Washington, DC. Its mission is to conduct high-quality, independent research and, based on that research, provide innovative, practical recommendations that advance three broad goals:

- Strengthen American democracy;
- Foster the economic and social welfare, security and opportunity of all Americans; and
- Secure a more open, safe, prosperous and cooperative international system. [http://www.brookings.edu](http://www.brookings.edu)

**Bureau of Labor Statistics (BLS):** BLS is part of the U.S. Department of Labor. It collects, processes, analyzes and disseminates data relating to employment, unemployment, the labor force, productivity, prices, family expenditures, wages, industrial relations, and occupational safety and health. Data released by the BLS include: the Consumer Price Index, the Producer Price Index, the unemployment rate, and nonagricultural employment levels. [http://www.bls.gov/](http://www.bls.gov/)

**Bureau of the Census (BOC):** The BOC is part of the U.S. Department of Commerce. This agency conducts the censuses of population and housing every ten years and of agriculture, business, governments, manufacturers, mineral industries and transportation every five years. The Census Bureau also conducts the monthly Current Population Survey (CPS) in cooperation with the Bureau of Labor Statistics (BLS). Data from this survey are the source of unemployment statistics. [http://www.census.gov/](http://www.census.gov/)

**Center for Employment Security Education and Research (CESER):** CESER is an education, research and information technology center focused on workforce development and unemployment insurance issues. CESER offers its broad range of research, training, consulting and information technology services to a diverse group of stakeholders with an interest in workforce issues, most notably state workforce agencies and their federal partners. CESER products help promote and strengthen workforce development activities, which are critical components of our nation’s economic development efforts. [http://www.workforceatm.org/about/index.cfm?action=ceser](http://www.workforceatm.org/about/index.cfm?action=ceser)
Current Employment Statistics (CES): The Bureau of Labor Statistics produces CES statistics based on a monthly survey of nonfarm business establishments. The numbers include wage and salary employment, worker hours and payroll by industry, and area statistics. Through a federal/state cooperative effort, these data are used to compute current monthly employment, hours and earnings estimates (by industry) for the nation, the 50 states and the District of Columbia, and over 250 Metropolitan Areas. [http://www.bls.gov/ces/home.htm](http://www.bls.gov/ces/home.htm)

Current Population Survey (CPS): The Census Bureau conducts the CPS, a monthly household survey of the civilian noninstitutional population of the United States. The survey provides monthly statistics on employment, unemployment and related subjects. The data are analyzed and published each month by the Bureau of Labor Statistics. [http://www.census.gov/cps/](http://www.census.gov/cps/)

North Carolina Dislocated Worker Program (DWP): The North Carolina DWP program is funded through the Workforce Investment Act. It provides skills upgrading and retraining. Training services may include:

- Occupational skills training, including non-traditional training;
- Workplace training with related instruction, which may include Cooperative Education Programs;
- Skills upgrading and retraining;
- Entrepreneurial training;
- Adult education and literacy activities in combination with training activities listed;
- On-the-job training; and
- Career Readiness Certification. [http://sectc.nc.gov/Training/DislocatedWorkerProgram.aspx](http://sectc.nc.gov/Training/DislocatedWorkerProgram.aspx)

Fair Labor Standards Act (FLSA): The FLSA establishes minimum wage, overtime pay, recordkeeping and youth employment standards affecting employees in both the public and private sectors. Covered nonexempt workers are entitled to a minimum wage of not less than $7.25 per hour effective July 24, 2009. Overtime pay at a rate not less than one and one-half times the regular rate of pay is required after 40 hours of work in a workweek. [http://www.dol.gov/whd/flsa/](http://www.dol.gov/whd/flsa/)

Georgetown Center on Poverty, Inequality, and Public Policy at Georgetown University: The Georgetown Center on Poverty, Inequality, and Public Policy provides a forum in which researchers, policymakers and others can explore and develop effective public policy responses to poverty and inequality in the United States. Specifically, the Center seeks to promote workforce development policies and programs as an anti-poverty strategy. The Center's workforce development policy efforts focus on identifying promising state and federal policies, programs and practices, and on promoting the evaluation, continuation and expansion of such efforts. The Center is also working to expand public discourse on career and technical education pathways that will prepare workers for middle-skill, well-paying jobs. [http://www.law.georgetown.edu/povertyandinequality/index.htm](http://www.law.georgetown.edu/povertyandinequality/index.htm)

Industrial Extension Service (IES) at N.C. State University: The IES is the arm of North Carolina State University that supports North Carolina business in the workplace – in the office, on the factory floor or in the hospital. It helps companies stay abreast of the latest technologies and best practices in both engineering and business management. It aims to help businesses increase productivity, efficiency, quality and, as a result, profits. Its toolbox includes lean enterprise and quality initiatives such as ISO management systems and Six Sigma and environmental, safety and health management. In an independent survey, clients reported that IES services have been worth more than $500 million to North Carolina. By the end of 2009, IES claimed $1 billion in wealth generation for the state in a campaign
called 1B4NC. In 2010, it celebrated manufacturing with the Manufacturing Makes It Real tour, a statewide bus tour with a tractor trailer full of donated "Made in NC" items. [http://www.ies.ncsu.edu/]

**Institute for Research on Poverty (IRP):** IRP is a center for interdisciplinary research into the causes and consequences of poverty and social inequality in the United States. It is nonprofit and nonpartisan and is based at the University of Wisconsin-Madison. As one of three National Poverty Research Centers sponsored by the U.S. Department of Health and Human Services, it has a particular interest in poverty and family welfare in Wisconsin as well as the nation. [http://www.irp.wisc.edu/aboutirp.htm]

**Local Area Unemployment Statistics (LAUS):** A program of the federal Bureau of Labor Statistics, LAUS is a federal/state cooperative program which produces employment, labor force and unemployment estimates for states and local areas. [http://www.bls.gov/lau/home.htm]

**Manufacturing Extension Project (MEP):** The National Institute of Standards and Technology’s Hollings Manufacturing Extension Partnership (MEP) works with small and mid-sized U.S. manufacturers to help them create and retain jobs, increase profits, and save time and money. The nationwide network provides a variety of services, from innovation strategies to process improvements to green manufacturing. MEP also works with partners at the state and federal levels on programs that put manufacturers in position to develop new customers, expand into new markets and create new products. [http://www.nist.gov/mep/about.cfm]

**Mass Layoff Statistics Program (MLS):** The MLS program is a federal/state cooperative statistical effort of the Bureau of Labor Statistics that collects reports on mass layoff actions that have resulted in workers being separated from their jobs. Monthly mass layoff numbers are from establishments which have at least 50 initial claims for unemployment insurance (UI) filed against them during a five-week period. Extended mass layoff numbers (issued quarterly) are from a subset of such establishments where private sector nonfarm employers indicate that 50 or more workers were separated from their jobs for at least 31 days. [http://www.bls.gov/mls/]

**MDRC:** MDRC is a nonprofit, nonpartisan policy education and social policy research organization dedicated to learning what works to improve programs and policies that affect the poor. It designs and studies new approaches to problems confronting public education: low-income children, families and community; and low-wage workers and people with serious barriers to employment. [http://www.mdrc.org]

**National Association of Manufacturers (NAM):** NAM is an association of U.S. manufacturers and is the nation’s largest industrial trade association. It represents small and large manufacturers in every industrial sector and in all 50 states. Manufacturing in the U.S. employs nearly 12 million workers. [http://www.nam.org/About-Us/About-the-NAM/US-Manufacturers-Association.aspx]

**National Association of State Workforce Agencies (NASWA):** NASWA was founded in 1935 in the early years of unemployment insurance and employment service programs. It is an organization of state administrators of unemployment insurance laws, employment services, training programs, employment statistics and labor market information. NASWA strives to strengthen the workforce system through information exchange, liaison and advocacy. [http://www.naswa.org/about/index.cfm?action=home]

**National Association of Workforce Boards (NAWB):** NAWB represents business-led Workforce Investment Boards (WIBs) that coordinate and leverage workforce strategies with education and economic development stakeholders within their local communities to ensure that state and local workforce development and job training programs meet the needs of employers. NAWB works closely
with policymakers in Washington, DC, to inform national strategy as it relates to WIBs and NAWB’s partners in education, economic development, labor and business.  http://www.nawb.org/about_us.asp

National Poverty Center at The University of Michigan (NPC): The NPC, located at the Gerald R. Ford School of Public Policy at the University of Michigan, was established in the fall of 2002 as a university-based, nonpartisan research center. It is one of three national poverty centers. It conducts and promotes multidisciplinary, policy-relevant research, mentoring and training of emerging scholars, and it informs public discourse on the causes and consequences of poverty. The NPC:

- Awards research grants to emerging scholars;
- Conducts large-scale research projects, including the Michigan Recession and Recovery Study (MRRS);
- Mentors visiting scholars and postdoctoral fellows;
- Trains individuals on poverty research and data analysis;
- Engages nearly 200 research affiliates from institutions across the country;
- Coordinates and presents at national seminars, conferences and policy forums;
- Disseminates over 200 working papers and policy briefs; and
- Publishes edited volumes highlighting NPC-supported poverty research.  http://www.npc.umich.edu/

North Carolina Community Development Initiative (NCCDI): The nonprofit NCCDI was created in 1994 to serve as a knowledgeable intermediary to strategically invest funds from many sources in the work of community development organizations across the state. The Initiative collaborates with public, private, academic and nonprofit partners to create economic growth in the state’s poorest and most distressed communities. By strengthening and revitalizing these communities, NCCDI strives to strengthen the state’s economy overall. The Initiative and its lending subsidiary, Initiative Capital, catalyze community development through the strategies of financial investments, innovation and leadership development.  http://ncinitiative.org/

North Carolina Division of Workforce Solutions (NCDWS): NCDWS is the state administrative entity that receives grant funds under the federal Workforce Investment Act. Comprised of partner organizations including the Department of Commerce and the Community College System, the Division’s responsibilities include staffing and support of the N.C. Commission on Workforce Development.  http://www.nccommerce.com/wf/about-us


North Carolina Justice Center: The North Carolina Justice Center is an advocacy and research organization. Its mission is to end poverty in North Carolina by ensuring that every household has access to the resources, services and fair treatment it needs to achieve economic security. The Justice Center works to improve the lives of low- and moderate-income North Carolinians through five main strategies: litigation, analysis, advocacy, community education and communication. The Center is a 501c3 nonprofit organization that is funded through private donations and grants.  http://www.ncjustice.org/?q=node/1

North Carolina Rural Economic Development Center (The Rural Center): The Rural Center’s New Generation Initiative is a three-year, $3.6 million effort to transform rural communities through youth and young adult engagement. Encompassing four distinct programs, it offers opportunities in entrepreneurship development, on-the-job training, leadership development and community service.
The Rural Center has awarded 53 grants totaling $8.6 million to create jobs, provide clean water and assist with economic development in rural NC counties. The grants will create 894 jobs and aid projects in 31 counties. Its mission is to develop, promote and implement sound economic strategies to improve the quality of life of rural North Carolinians. It serves the state’s 85 rural counties, with a special focus on individuals with low to moderate incomes and communities with limited resources. The Rural Center is a private, nonprofit organization funded by both public and private sources and led by a 50-member board of directors. [http://www.ncruralcenter.org/](http://www.ncruralcenter.org/)

**Policy Institute for Family Impact Seminars (PINFIS):** PINFIS aims to strengthen family policy by connecting state policymakers with research knowledge – and researchers with policy knowledge. The Institute provides nonpartisan, solution-oriented research and a family impact perspective on issues being debated in state legislatures. The North Carolina Family Impact Seminar initiative is part of the national PINFIS network of over twenty states.

Recent Family Impact Seminars pertaining to jobs and poverty include:

**North Carolina Family Impact Seminar 2012**
Working Toward Greater Prosperity in North Carolina: Effective Employment Strategies

**Iowa Family Impact Seminar 2012**
Bringing Families Out of Poverty

**Wisconsin Family Impact Seminar 2011**
Positioning Wisconsin for the Jobs of the Future

**Louisiana Family Impact Seminar 2011**
Evidence-Based Solutions to Poverty: Nurse-Family Partnership Home Visitation Program

**Illinois Family Impact Seminar 2009**
Helping Illinois’ Families in Economic Crisis

**Spotlight on Poverty and Opportunity:** A nonpartisan initiative, Spotlight on Poverty and Opportunity brings together diverse perspectives from the political, policy, advocacy and foundation communities to find genuine solutions to the economic hardship confronting millions of Americans. Through the ongoing exchange of ideas, research and data, the organization seeks to inform the policy debate about reducing poverty and increasing opportunity in the United States. Spotlight on Poverty and Opportunity was launched in October 2007 by major U.S. foundations to foster nonpartisan debate about policy approaches for addressing poverty and opportunity during the 2008 campaign season. [http://www.spotlightonpoverty.org/](http://www.spotlightonpoverty.org/)

**The Stanford Center on Poverty and Inequality (CPI):** CPI is one of three National Poverty Centers sponsored by the U.S. Department of Health and Human Services. It is a nonpartisan research center dedicated to monitoring trends in poverty and inequality, explaining what is driving those trends, and developing science-based policy on poverty and inequality. CPI supports research by new and established scholars, trains the next generation of scholars and policy analysts, and disseminates research
The UNC Center for Poverty, Work and Opportunity: The Center is a nonpartisan, interdisciplinary institute designed to study, examine, document and advocate for proposals, policies and services to mitigate poverty in North Carolina and the nation. The Center has four goals:

- To address the pressing needs of those currently living at or below the poverty level in North Carolina;
- To provide an interdisciplinary forum to examine innovative and practical ideas to move more men, women and children out of poverty;
- To raise public awareness of issues related to work and poverty; and
- To train a new generation to combat the causes and effects of poverty and to improve the circumstances of working people.

U.S. Census Bureau Poverty Maps: The U.S. Census Bureau, with support from other federal agencies, created the Small Area Income and Poverty Estimates (SAIPE) program to provide more current estimates of selected income and poverty statistics than those from the most recent decennial census.

Estimates for 2010 were released in November 2011. These estimates combine data from administrative records, intercensal population estimates and the decennial census with direct estimates from the American Community Survey to provide consistent and reliable single-year estimates. These model-based, single-year estimates are more reflective of current conditions than multi-year survey estimates.

Welfare Reform Liaison Project (WRLP): The WRLP is a nonprofit faith-based organization located in Greensboro, North Carolina. WRLP promotes self-sufficiency for low-income families through employment training, product distribution, skills development and placement.
Appendix VI: Glossary and Relevant Terms

This glossary includes definitions of terms related to jobs, workforce development and poverty, as well as other terms used in this briefing report. This list has been developed in conjunction with the 2012 Family Impact Seminar and is not comprehensive.

Unless otherwise indicated, the terms and definitions included here are adapted from the Pittsburgh Partnership Workforce Development Glossary, which itself stems from multiple sources.

**Alternative Measures of Poverty:** In 2010, an Interagency Technical Working Group issued a series of suggestions to the Census Bureau and Bureau of Labor Statistics regarding how to develop a Supplemental Poverty Measure. The official federal government poverty measure estimates poverty rates by looking at a family's cash income. The new measure is a more complex statistic incorporating additional items such as tax payments and work expenses in its family resource estimates. Thresholds used in the new measure are derived from Consumer Expenditure Survey data on expenditures involving basic necessities (food, shelter, clothing and utilities) and is adjusted for geographic differences in housing costs. The new measure serves as an additional indicator of economic well-being and provides a deeper understanding of economic conditions and policy effects. (Source: Census Bureau) See Appendix III.

**Apprenticeship:** A structured approach for entering a skilled occupation in most of the major trade industries. Apprenticeship combines on-the-job training with related supplemental classroom instruction.

**Assessment:** A systematic process of measuring the strengths and weaknesses of workforce development clients. A wide range of assessment instruments and methods is available, from structured interviews to computerized tests.

**Basic Skills Training:** Training offered individually or in groups to help individuals improve fundamental academic skills, such as reading, writing and basic math.

**Career Academies:** Career Academies are career preparation programs operating in high schools. They offer career-related curricula tied to a specific career path, including academic coursework, as well as work experience through partnerships with local employers.


**Career Development:** Career development refers to “the outcome of actions on career plans as viewed from both individuals and organizational perspectives.” The outcomes desired by individuals range from increased status to job flexibility to monetary rewards, depending on the situation. Organizations’ desired outcomes include achieving the best match between people and jobs.

**Census:** A complete count of a specified population or some measurable characteristics in a given area (e.g., housing, industry, etc.).

**Civilian Labor Force:** The sum of civilian individuals who are 16 years old or older and are either employed or counted as unemployed. This category does not include individuals serving in the military.
**Consumer Price Index (CPI):** A Bureau of Labor Statistics program which measures the average change in prices of a fixed set of goods and services purchased by households. It is the most commonly recognized measure of inflation. [http://www.bls.gov/cpi/home.htm](http://www.bls.gov/cpi/home.htm)

**County:** The largest territorial division for local government.

**Covered Employment and Wages (ES-202) Program:** This program produces employment and wage data for workers covered by state unemployment insurance laws and federal workers covered by the Unemployment Compensation for Federal Employees Program. The Employment and Wages (ES-202) Program in North Carolina summarizes data compiled from the Employer's Quarterly Contribution Reports (QCR), Multiple Worksite Reports (MWR) and related sources. Breakouts of employment and wage data are provided by major industry divisions, as well as by two-digit Standard Industrial Classification (SIC) codes, for all industries in the private and public sectors at both the state and county levels. SIC code assignments were created using the 1987 edition of the Standard Industrial Classification Manual that became effective January 1, 1988. [http://www.bls.gov/cew/cewover.htm](http://www.bls.gov/cew/cewover.htm)

**Cyclical Unemployment:** A temporary downturn in the job market. The most common form of cyclical unemployment occurs when workers are temporarily laid off.

**Demand:** In labor market information this term is usually used in reference to the need for workers in a particular occupation, or workers with specific skills.

**Demographics:** The characteristics of a population such as age, income, ethnicity, etc.

**Dislocated Worker:** An employee who has been laid off from his/her job because of a business cutback or plant closure.

**Discouraged Workers:** Individuals who had no employment during the survey week, who want a job, have looked for work during the past year, and are available to work, but did not look for work in the last four weeks because they believed that no jobs were available to them. Discouraged workers are not counted as being part of the labor force. They are not counted as unemployed because they have not made specific efforts to find work during the survey week.

**Duration of Unemployment:** The length of time during which a person classified as unemployed has been continuously looking for work.

**Earned Income Tax Credit (EITC):** A federal program which helps to make working more attractive than welfare by offsetting or reducing the federal payroll and income tax burden for low- and moderate-income workers – primarily those with children. For families with incomes so low they do not pay taxes, EITC provides a wage supplement. For eligible families with very low earnings, EITC can increase a family’s income from wages by 34 to 40 percent. Workers may either file for a tax refund at the tax filing deadline or select the EITC Advance Payment Option to have a portion of the credit added to each paycheck and receive the remaining lump sum (usually half or more of the credit) at the end of the year. [http://www.irs.gov/individuals/article/0,,id=96456,00.html](http://www.irs.gov/individuals/article/0,,id=96456,00.html)

**Economic Development:** (1) An effort by government or community-based organizations to improve the economic health of an impoverished area through job creation. Typically, such programs aim to entice businesses to relocate in an economic development zone, to improve the occupational and academic skills of local residents and to encourage formation of new businesses. A wide variety of tax credits, hiring subsidies and other incentives may be used. (2) The entire array of activities, some
conducted by government and some by the private sector, often in partnership with government, which are intended to expand the economy of a designated area to increase the number of jobs available to the population of that area.

**Economic Indicator:** A set of data that serves as a tool for analyzing current economic conditions and future prospects. Usually classified according to their timing in relationship to the ups and downs of the business cycle; that is, whether they lead, coincide with, or lag behind general business conditions.

**Emerging Occupations:** (1) Occupations newly created as a result of technological innovation, shifting markets or new regulations; or (2) Existing occupations that have undergone substantial modification in skill requirements; or (3) Existing occupations with new opportunities created by changes in legislation, social concerns, demographics, industry or the marketplace.

**Employed:** Persons aged 16 years or older who are working.

**Employer Outreach:** An organized effort by a job placement service provider to place its clients in a job with a particular employer. This may involve clients applying for jobs identified by the service provider or service providers who either encourage employers to list job openings with the employment agency or who advocate on behalf of individual clients. Also called "Job Development."

**Employment:** Jobs, or a measure of the number of people who are working.

**Employment Tax Credit:** Refers to any of several (mostly state) initiatives designed to entice employers to hire low-income people by reducing corporate or other taxes.

**Entry-Level:** Jobs or occupations for which employers hire workers with little or no previous work experience or with relatively minimal training or education. Occupations that require more education or training may have specific entry-level classifications such as “apprenticeship” or “internship.”

**Essential Job Functions:** Fundamental job duties of an employment position that an individual with a disability holds or desires.

**Extended Benefits:** Unemployment benefits payable for up to 13 additional weeks during periods of high unemployment. Extended benefits are payable to individuals who have exhausted their entitlement to regular benefits.

**Forecast:** To calculate or predict some future event or condition, usually as a result of study and analysis of available pertinent data.

**Frictional Unemployment:** Occurs when a person voluntarily leaves one job and has not yet begun another job. The worker is voluntarily unemployed and is utilizing his/her right to change jobs.

**Full-Time Equivalency (FTE):** Full-time equivalent employees equal the number of employees on full-time schedules plus the number of employees on part-time schedules converted to a full-time basis. The number of full-time equivalent employees in each industry is the product of the total number of employees and the ratio of average weekly hours per employee for all employees to average weekly hours per employee on full-time schedules. An industry’s full-time equivalent employment will be less than the number of its employees on full- and part-time schedules, unless it has no part-time employees. [source](http://bea.gov/faq/index.cfm?faq_id=368&searchQuery=&start=200&cat_id=0)
**Full-Time Employment:** A person employed 35 or more hours per week (Source: Bureau of Labor Statistics, Current Population Survey).

**Hard-to-Employ:** Denotes a specific population of individuals with occupational, academic, personal and other barriers that make it particularly difficult for them to find jobs. Examples include people with very low reading skills, people with physical and mental disabilities, long-term welfare recipients, ex-offenders, the homeless, substance abusers and the long-term unemployed. Many workforce development programs directly target such individuals.

**Household:** A household consists of all the people who occupy a housing unit. A house, an apartment or other group of rooms, or a single room is regarded as a housing unit when it is occupied or intended for occupancy as separate living quarters; that is, when the occupants do not live with any other persons in the structure and there is direct access from the outside or through a common hall. A household includes the related family members and all the unrelated people, if any, such as lodgers, foster children, wards or employees who share the housing unit. A person living alone in a housing unit, or a group of unrelated people sharing a housing unit such as partners or roomers, is also counted as a household (Source: Census Bureau).

**Income:** Income before taxes is the total money earnings and selected money receipts of all consumer unit members aged 14 years or older during the 12 months prior to the interview date. It includes the following components: wages and salaries; self-employment income; Social Security, private and government retirement; interest, dividends, rental income and other property income; unemployment, workers’ compensation and veterans’ benefits; public cash assistance, supplemental security income and food stamps; regular contributions for support (including alimony and child support); other income (including cash scholarships, fellowships or stipends not based on working, and meals and rent as pay) (Source: Bureau of Labor Statistics).

**Income Deficit:** Income deficit is the number of dollars that the income of a family in poverty (or an unrelated individual) falls below its poverty threshold. If income is negative, the deficit equals the threshold (Source: Census Bureau).

**Income Surplus:** Income surplus is the difference in dollars between the income of a family or unrelated individual above the poverty level and its poverty threshold (Source: Census Bureau).

**Job Bank:** A list of available job openings.

**Job Search Assistance:** A category of employer outreach that includes (1) offering training to help clients find their own jobs (self-directed job search); (2) providing job leads for clients; and (3) offering on-the-job training.

**Job Training Partnership Act (JTPA):** JTPA is a job training program that is federally funded. The purpose of JTPA is to prepare youth and adults facing serious barriers to employment by providing job training and other services that will result in increased employment. Many JTPA locations exist across North Carolina.

**Labor Market Area (LMA):** An economically integrated geographic area within which individuals can reside and find employment within a reasonable distance or can readily change employment without changing their place of residence (Source: U.S. Department of Labor, Bureau of Labor Statistics-January 2001).
**Labor Force:** The sum of individuals who are 16 years old or older and are either employed or counted as unemployed, including persons in the military.

**Life Skills Training:** A form of pre-employment training that prepares job seekers who have few job skills or little workplace experience. It provides job seekers with information on what it takes to be hired and to keep a job. Typical components in this training include the importance of a strong work ethic, punctuality and reliability, a positive attitude, dressing for success, effective interview techniques, budgeting, conflict resolution and how to get along with supervisors and co-workers.

**Long-Term Unemployment:** Persons who have been unemployed for 27 or more consecutive weeks.

**Manufacturing Extension Partnership:** In North Carolina this is referred to as Industrial Extension Service. The Hollings Manufacturing Extension Partnership (MEP) works with small and mid-sized U.S. manufacturers to help them create and retain jobs, increase profits, and save time and money. As a program of the U.S. Department of Commerce, MEP offers its clients a wealth of unique and effective resources centered on five critical areas: technology acceleration, supplier development, sustainability and workforce improvement. MEP also works with partners at the state and federal levels on programs that put manufacturers in position to develop new customers, expand into new markets and create new products. [http://www.nist.gov/mep/about.cfm](http://www.nist.gov/mep/about.cfm)

**Mean Income:** Mean (average) income is the amount calculated by dividing the total income of a group by the number of units in that group (Source: Census Bureau).

**Median Income:** Median income is the income level which divides the income distribution into two equal groups: half having incomes above the median; half having incomes below the median (Source: Census Bureau).

**Not in the Labor Force:** All persons in the civilian noninstitutional population who are neither employed nor counted as unemployed are considered “not in the labor force.”

**Occupational Skills:** Skills needed to practice a particular occupation or career. Typically these are "hard skills" (such as welding) rather than "soft skills" (such as punctuality). Also called "Vocational Skills."

**On-The-Job Training:** A type of vocational training in which the trainee learns skills at the work site while earning a wage. Often, employers are offered cash training reimbursements or other incentives to hire hard-to-employ people and train them on the job.

**Poverty:** Following the Office of Management and Budget’s (OMB’s) Directive 14, the Census Bureau uses a set of money income thresholds that vary by family size and composition to determine who is considered to be poor. If a family’s total income is less than that family’s threshold, then that family, and every individual in it, is considered to be poor. The poverty thresholds do not vary geographically, but they are updated annually for inflation with the Consumer Price Index (CPI-U). The official poverty definition counts money income before taxes and excludes capital gains and noncash benefits (such as public housing, medicaid and food stamps) (Source: Census Bureau). For a more in-depth discussion of poverty, see Appendix III.

**Poverty Thresholds:** Poverty thresholds are the dollar amounts used to determine poverty status. Each person or family is assigned one out of 48 possible poverty thresholds. Thresholds vary according to the size of the family and ages of the members. The same thresholds are used throughout the United States.
Thresholds are updated annually for inflation using the Consumer Price Index for All Urban Consumers (CPI-U) (Source: Census Bureau).

**Part-Time Employment:** A person employed less than 35 hours per week.

**Post-Placement Follow Up:** An effort to increase client job retention and productivity by means of regular contact by staff and the provision of supportive services such as transportation and child care.

**Retention:** In the context of employment, this means keeping clients involved in a program or employed with an agency over an appropriate period of time.

**Salary:** Fixed compensation paid in exchange for labor or services. Most salaries are paid for a fixed periods of working hours.

**Seasonal Adjustment:** A process whereby normal seasonal changes in employment are removed or discounted. In doing so, the underlying employment trends are easier to identify.

**Sectoral Employment:** Employment by major industry sector.

**Shortage of Workers:** A situation in which there are too few applicants with the required experience and abilities to fill openings within a reasonable amount of time.

**Situational Barriers:** Barriers to employment caused by "situations" in an individual’s personal life. These include such things as an ill child, an alcoholic spouse, homelessness, substance abuse, or mental or emotional problems.

**Size of Family:** The term "size of family" includes the family householder and all other people in the living quarters who are related to the householder by birth, marriage or adoption (Source: Census Bureau).

**Size of Household:** The term "size of household" includes all the people occupying a housing unit.

**Supplemental Security Income:** The Supplemental Security Income (SSI) program pays benefits to disabled adults and children who have limited income and resources. SSI benefits also are payable to people aged 65 and older without disabilities who meet the financial limits.
[http://www.ssa.gov/pgm/ssi.htm](http://www.ssa.gov/pgm/ssi.htm)

**Staffing Pattern:** Each business employs workers with different types of skills in order to produce a good or provide a service. A staffing pattern summarizes the array of workers needed for a particular industry. The costs of labor and equipment in a local area will largely determine the mix of workers that a business will employ to remain competitive. Industry staffing patterns are often used to determine the ability of a local area to support economic development by being able to provide a skilled workforce.

**Static Labor Market:** Unchanging labor market conditions resulting from the development of few openings coupled with a correspondingly low number of applicants.

**Structural Unemployment:** This type of unemployment occurs when the basic nature of the economy changes over time – when employers no longer demand skills that unemployed workers possess. Structural unemployment is involuntary unemployment and typically requires retraining or education of displaced workers to bring their skills in line with demand.
**Subsidized Employment**: Subsidized jobs or subsidized employment includes paid work experience (including summer jobs for youth), internships, externships and community service employment. States may use federal TANF and state funds for community service employment (i.e., publicly funded, wage-paying jobs designed to provide employment for individuals and to address unmet community needs).

**Supply/Demand**: In labor market information this term usually refers to the supply of workers in relationship to the demand for workers.

**Supportive Services**: Assistance provided by an agency other than academic or occupational skills training to help clients overcome barriers of employment. Common examples include providing bus tokens to reduce transportation costs or vouchers to cover child care expenses.

**Surplus of Workers**: A situation in which the number of applicants ready and willing to work is larger than the number of job openings.

**Trainee**: An individual hired for a job, which may or may not require previous experience or education. A trainee could start in an entry-level, apprenticeship-level or internship-level position.

**Transitional Employment**: Job seekers with few skills or little workplace experience who have multiple barriers to employment are often placed in subsidized employment that allows them to gain life skills and confidence, combined with education and vocational skills training. This type of temporary employment environment can increase self-esteem and can often motivate individuals to achieve permanent employment and self-sufficiency.

**Turnover**: The rate of replacement of employees.

**Under-Employment/Employed**: A condition which exists when the full potential of labor is not being utilized.

**Unemployed**: Persons aged 16 years or older who are not working but are able to work, are available for work, and are seeking either full-time or part-time work.

**Unemployment Insurance Program (UI)**: A national program administered by the U.S. Department of Labor under the Social Security Act. Provides temporary weekly payments to workers who lose their jobs through no fault of their own. The payments are financed by contributions from employers based on the wages of their covered workers. Eligibility for benefits requires that the claimant be able to work, be seeking work, and be willing to accept a suitable job.

**Unemployment**: Comprises all civilians 16 years and over who did not work during the survey week, who made specific efforts to find a job within the past four weeks, and who were available for work (except for temporary illness) during the survey week. Also included as unemployed are those who did not work at all but were available for work and (a) were waiting to be recalled to a job from which they had been laid off for a specific time; or (b) had a new job to go to within thirty days.

**Unemployment Rate**: The unemployment rate is derived by dividing the number of unemployed by the labor force. The result is expressed as a percentage.

**U.S. Department of Labor, Employment and Training Administration (DOLETA)**: The mission of the Employment and Training Administration is to contribute to the more efficient functioning of the U.S. labor market by providing high quality job training, employment, labor market information and
income maintenance services primarily through state and local workforce development systems.  
http://www.doleta.gov/etainfo/mission.cfm

**Wages:** A payment, usually of money, for labor or services performed. All remuneration paid for personal services from whatever source (salaries, commissions, bonuses, drawing accounts, fees, vacation pay and wages in lieu of notice) are considered "wages" for unemployment insurance purposes. Payments made to employees in a medium other than cash are also considered "wages," except for meals, lodging and clothing when furnished for the employer's convenience and on his/her premises.

**Workforce Development:** A general term to describe various efforts to improve the academic and occupational skills of all citizens. This term became popular in the mid-1990s, eclipsing "employment and training programs," which usually refers only to government programs benefiting laid-off workers and the poor. Workforce development efforts are still often referred to generically as "Job Training" or "Jobs" programs.

**Workforce Development Areas:** Geographic areas defined by the Workforce Development Council for implementation of the Workforce Investment Act.

**Workforce Development Board:** A Workforce Development Board is a group of community leaders appointed by local elected officials and charged with planning and oversight responsibilities for workforce programs and services in their area. In North Carolina there are 23 local Boards.  

**Work First:** North Carolina’s Temporary Assistance for Needy Families program. This term refers to the philosophy and operating concept of the new federal welfare reform initiative and also to the restrictions on the use of welfare-to-work funds. These funds can only be used for activities that directly promote, encourage and place welfare recipients into jobs (as opposed to classroom training). The concept is based on the idea that the best way for individuals to succeed in the labor market is to join it first and that new workers develop strong work habits, marketable skills and essential workplace experience on the job, not in the classroom.

**Work-Readiness Training:** Training provided to help clients get and keep jobs. "Job-getting" skills include such things as interviewing, grooming and resume-writing. "Job-keeping" skills include attendance, punctuality, getting along with others and resolving conflicts.

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\(^1\) Pittsburgh Partnership Workforce Development Glossary. (2004)  
http://www.pittsburghpartnership.org/resource.html
### Appendix VII: Relevant Acronyms

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Full Name</th>
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<tbody>
<tr>
<td>ACS</td>
<td>American Community Survey</td>
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<tr>
<td>ASEC</td>
<td>Annual Social and Economic Supplement</td>
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<tr>
<td>BLS</td>
<td>Bureau of Labor Statistics</td>
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<tr>
<td>BOC</td>
<td>Bureau of the Census</td>
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<tr>
<td>CES</td>
<td>Current Employment Statistics</td>
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<tr>
<td>CESER</td>
<td>Center for Employment Security Education and Research</td>
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<tr>
<td>CPI-U</td>
<td>Consumer Price Index for All Urban Consumers</td>
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<tr>
<td>CPS</td>
<td>Current Population Survey</td>
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<tr>
<td>DOLETA</td>
<td>Department of Labor, Employment &amp; Training Administration</td>
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<tr>
<td>DWP</td>
<td>Dislocated Worker Program</td>
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<tr>
<td>EITC</td>
<td>Earned Income Tax Credit</td>
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<tr>
<td>ES-202</td>
<td>Covered Employment and Wages Program</td>
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<tr>
<td>ETC</td>
<td>Employment Tax Credit</td>
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<tr>
<td>FIS</td>
<td>Family Impact Seminar</td>
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<tr>
<td>FLSA</td>
<td>Fair Labor Standards Act</td>
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<tr>
<td>FPG</td>
<td>Federal Poverty Guidelines</td>
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<td>FPL</td>
<td>Federal Poverty Line</td>
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<tr>
<td>FTE</td>
<td>Full Time Equivalency</td>
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<tr>
<td>GED</td>
<td>General Equivalency Diploma</td>
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<tr>
<td>IES</td>
<td>Industrial Extension Service at NC State University</td>
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<tr>
<td>IRP</td>
<td>Institute for Research on Poverty at Wisconsin</td>
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<tr>
<td>JTPA</td>
<td>Job Training Partnership Act</td>
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<tr>
<td>LAUS</td>
<td>Local Area Unemployment Statistics</td>
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<tr>
<td>LMA</td>
<td>Labor Market Area</td>
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<td>MEP</td>
<td>Manufacturing Extension Partnership</td>
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<tr>
<td>MLS</td>
<td>Mass Layoff Statistics Program</td>
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<tr>
<td>MWR</td>
<td>Multiple Worksite Reports</td>
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<td>NAM</td>
<td>National Association of Manufacturers</td>
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<tr>
<td>NAPC</td>
<td>National Anti-Poverty Commission</td>
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<tr>
<td>NAPS</td>
<td>National Anti-Poverty Strategy</td>
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<tr>
<td>NASWA</td>
<td>National Association of State Workforce Agencies</td>
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<tr>
<td>NAWB</td>
<td>National Association of Workforce Boards</td>
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<tr>
<td>NCCCS</td>
<td>North Carolina Community College System</td>
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<tr>
<td>NCDHHS</td>
<td>North Carolina Department of Health &amp; Human Services</td>
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<tr>
<td>NCDWS</td>
<td>North Carolina Division of Workforce Solutions</td>
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<tr>
<td>NCIC</td>
<td>North Carolina Industrial Commission</td>
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<tr>
<td>Acronym</td>
<td>Description</td>
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<tr>
<td>OMB</td>
<td>Office of Management and Budgets</td>
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<td>OPM</td>
<td>Official Poverty Measure</td>
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<td>QCR</td>
<td>Employer's Quarterly Contribution Reports</td>
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<tr>
<td>RIB</td>
<td>Retirement Insurance Benefits</td>
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<tr>
<td>SAIPE</td>
<td>Small Area Income and Poverty Estimates Program</td>
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<tr>
<td>SIC</td>
<td>Standard Industrial Classification Codes</td>
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<tr>
<td>SIPP</td>
<td>Survey of Income and Program Participation</td>
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<tr>
<td>SPM</td>
<td>Supplemental Poverty Measures</td>
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<tr>
<td>SSD or SSDI</td>
<td>Social Security Disability Insurance</td>
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<tr>
<td>SSI</td>
<td>Supplemental Security Income</td>
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<tr>
<td>TA</td>
<td>Technical Assistance</td>
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<tr>
<td>TANF</td>
<td>Temporary Assistance for Needy Families</td>
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<tr>
<td>UI</td>
<td>Unemployment Insurance Program</td>
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<tr>
<td>USDHHS</td>
<td>United States Department of Health and Human Services</td>
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<tr>
<td>USDOL</td>
<td>United States Department of Labor</td>
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<tr>
<td>WDA</td>
<td>Workforce Development Area</td>
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<tr>
<td>WDB</td>
<td>Workforce Development Board</td>
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<tr>
<td>WFFA</td>
<td>Work First Family Assistance</td>
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<tr>
<td>WFB</td>
<td>Work First Benefits</td>
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<tr>
<td>WIC</td>
<td>Special Supplemental Nutrition Program for Women, Infants and Children</td>
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<tr>
<td>WRLP</td>
<td>Welfare Reform Liaison Project</td>
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<tr>
<td>WRTP</td>
<td>Wisconsin Regional Training Partnership</td>
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<tr>
<td>WWC</td>
<td>What Works Clearinghouse</td>
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</table>
Appendix VIII: Bibliography
Jeannine Sato and Anne Fletcher, MLIS

The following is a list of publications relevant to the 2012 Family Impact Seminar, Working Toward Greater Prosperity: Evidence-based Employment Strategies, related to the topics of jobs, poverty and family. This list includes academic publications as well as government and foundation reports.

These publications are intended to provide objective facts and reference on the above subjects and are not an endorsement of any one policy. The list is not intended to be comprehensive. The order of the section reflects the order of material throughout this report.

Impacts of Unemployment


Workforce Development


**Manufacturing Partnerships**


Sectoral Employment and Training


Career Academies


Earned Income Tax Credit (EITC)


**Poverty Alleviation Strategies**


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