PURDUE UNIVERSITY | Administrative Operations

BOARD APPROVED
August 7, 2026
Cindy Ream
Corporate Secretary

TO: Members of the Board of Trustees

FR: Jay Wasson, Vice President for Physical Facilities and Chief Public Safety Officer

DATE: July 30, 2026

RE: Approval of Ten-Year Capital Plan

Attachments:
- Purdue University 2027-2029 Capital Request Narrative
- 2027-2029 Capital Request Priority Project Summaries
- 2027-2037 Ten-Year Capital Project Plan – Purdue University System-Wide Summary of Major Capital Projects

The enclosed capital planning documents summarize Purdue's 2027-2029 Capital Project Request and 2027-2037 Ten-Year Capital Plan. The final capital request will consist of a narrative and a prescribed set of tables and schedules issued jointly from the Indiana Commission for Higher Education (ICHE) and the State Budget Agency/Committee. These materials will be prepared and submitted to ICHE based on your approval of the capital plan and institutional priority rankings.

The evolution of the current draft of the Ten-Year Capital Plan is the result of a thorough capital planning process that engaged executive leaders and the Physical Facilities Committee of the Board of Trustees to identify facility needs in the context of strategic initiatives and various other campus planning activities currently underway. Physical Facilities, with support from administrative leaders, has evaluated the requests and conceptual funding plans for the various facility needs and have prepared the set of near-, mid-, and long-term facility project plans that will be submitted for your review on August 7, 2026.

Following approval from the Board of Trustees, this material will be submitted to ICHE and the State Budget Committee.

c: Chairman Gary Lehman
President Mitch Daniels
Treasurer Chris Ruhl
Provost Patrick Wolfe
Corporate Secretary Cindy Ream
General Counsel Steve Schultz

Purdue University 2027-2029 Capital Request Narrative

Introduction

The Ten-Year Capital Plan, in conjunction with the 2027-2029 Legislative Capital Request, outlines the strategy for Physical Facilities to maintain and renew Purdue University's physical infrastructure while prioritizing university initiatives and a variety of other endeavors.

As in past years, it is important that the Ten-Year Capital Plan and the 2027-2029 Legislative Capital Request make progress on the following key themes:

- **Renewal through renovation and replacement:** Renovating and repurposing of existing space to allow our campuses to increase efficiency, sustainability and safety
- **Development through private, public and institutional partnerships:** Leveraging resources and aligning partners to create modern and efficient facilities that support emerging scientific methods and evolving instructional techniques, and providing improved opportunities for cross-disciplinary collaboration

Process

The framework to guide the growth, development and reinvestment in Purdue's physical infrastructure is rooted in each campus's master plan and guided by the university's strategic priorities. Purdue's capital project planning and the development of the 2027-2029 capital request involves:

- A biennial (once every two years) process to establish the Ten-Year Capital Plan
- An annual process to develop a repair and rehabilitation (R&R) and infrastructure plan

Purdue's capital project approval process, including new construction, facility renovations, leases and property acquisitions, are governed by State statute and the Bylaws of the university.

This year, Physical Facilities leadership consulted executive leadership and the Physical Facilities Committee of the Board of Trustees to identify facility needs in the context of university strategic priorities. Physical Facilities, with support from administrative leaders, then evaluated the requests and funding plans for each identified need and organized them into a set of near-, mid- and long-term projects.

Balanced Capital Approach and Priority Projects

Throughout the evolution of the Ten-Year Capital Plan, Physical Facilities is mindful of the need to ensure financial viability and stewardship during challenging economic climates and to prioritize and contribute to student affordability and sustainability.

In order to achieve these goals, Purdue has adopted a balanced capital program approach for system-wide facility and infrastructure investments. This approach consists of the following core principles:

- Renovate existing facilities, where feasible
- Replace existing facilities with new, where appropriate
- Add new space only when needed

Our 2027-2029 Legislative Capital Request and Ten-Year Capital Plan are built on these fundamental core principles.

The following attachments consist of summaries of each of the prioritized projects (listed in order) that make up the 2027-2029 Legislative Capital Request:

1. Health, Science & Engineering Hub, Indianapolis
2. Student Union and Library Renovation Phase 1/Porter Demolition, Purdue University Northwest

While not part of the 2027-2029 Legislative Capital Request, supplementary summaries on the following near-term projects are included:

- Potter Engineering Center Renovation, West Lafayette
- Student Housing, Purdue University Fort Wayne

2027-2029 Capital Request Priority Project Summary

Health, Science & Engineering Hub, Near-term priority #1

Scope

- Construct a new 302,000 GSF multi-story building at Purdue University's Indianapolis location that will accommodate both near-term academic expansion and student housing, mirroring the design framework of the Academic Success Building (opening in Fall 2027):
  - The Health, Science & Engineering Hub will include academic space featuring dynamic and interactive classrooms essential for engineering design and team-based learning, life sciences teaching labs, offices and dedicated student collaboration spaces.
  - The residential component will house approximately 500 students in modern, pod-style units tailored for first- and second-year undergraduates.
  - The building will enhance and activate Indiana Avenue by introducing ground-floor retail, dining, collaboration and wellness zones. Furthermore, it will foster a cohesive campus identity through the integration of a central green space and the strategic extension of California Street.
- As Purdue's second building in Indianapolis, it will sustain enrollment and programmatic growth beyond 2030 for the College of Engineering, College of Science and the Purdue Polytechnic Institute, directly alleviating the teaching lab shortages currently constraining new academic programs.

Location

Purdue University, Indianapolis

Project Cost

$275M

- $100M, estimated state funding
- $175M, estimated other funding

Space Summary

	ASF	GSF
New Space to be Built	196,300	302,000
Space to be Terminated	0	0
Net Change in Campus Space	196,300	302,000

	ASF
Space to be Renovated	0
Space to be Repurposed	0
Space to be Released	0

Timeline

- Construction duration: 30 months
- Construction initiation: Early 2028
- Construction completion: Summer 2030

Project Need

- Purdue University supports an innovative, STEM-focused educational experience by connecting forward-looking students and faculty with local businesses. This direct link will expand Indiana's STEM talent pipeline and strengthen the tech ecosystem, benefiting both central Indiana and broader global communities.
- The growth strategy in Indianapolis is structured around three interconnected growth engines: scaling core programs (engineering, science and business), expanding health and life sciences programs, and delivering industry-aligned programs to meet market demand.
- This project is consistent with the conceptual Campus Master Plan for Indianapolis, endorsed by the Purdue University Board of Trustees in June 2025, by incorporating the planning principles:
    - Reinforces the campus as an urban anchor for economic growth and strategic partnerships.
    - Advances the university's "hub and spoke" campus model by fostering synergy and distinct sense of place on the core residential campus while seamlessly integrating complementary and specialized off-campus facilities.
    - Elevates the Purdue identity by establishing a programmatically diverse building proximate to the university's Academic Success Building and connecting the campus and neighborhood with vibrant collaborative, retail, dining and wellness environments.
    - Builds a resilient future by prioritizing flexible, industry-driven teaching spaces focusing on interdisciplinary life sciences and engineering.
    - Establishes a network of open spaces by offering green space west of West Street.

State Biennial Request History

- This project has not been included in previous state biennial requests

Project Owner

Michael B. Cline, Senior Vice President of Administrative Operations & Chief Operating Officer, Indianapolis
David Umulis, Senior Vice Provost and Chief Academic Officer, Indianapolis

2027-2029 Capital Request Priority Project Summary

Student Union and Library Renovation Phase 1/Porter Demolition*, Near-term priority #2*

Scope

- Phase 1 of 2 will include the renovation of approximately 29,000 SF within the Hammond Student Union Library Building (SULB).
    - Renovated square footage will include labs, modern general academic classrooms and offices to replace the space that will be lost from the demolition of Porter Hall.
- The SULB ground floor renovation will include converting the existing campus bookstore into a state-of-the-art multimedia center for the College of Humanities, Education and Social Sciences.
- The SULB second and third floors will be strategically reconfigured to construct the necessary office space and classrooms that will support modern teaching pedagogy.
- The project includes the installation of a new fire suppression system and upgrades to vertical circulation systems.
- Upon completion of the Porter Hall demolition, Founder's Plaza will be extended to encompass the space formerly occupied by Porter Hall.

Location

Purdue University Northwest, Hammond

Project Cost

$26M

- $21M, estimated state funding
- $5M, estimated other funding

Space Summary

	ASF	GSF
New Space to be Built	0	0
Space to be Terminated	20,679	41,849
Net Change in Campus Space	-20,679	-41,849

	ASF
Space to be Renovated	29,000
Space to be Repurposed	0
Space to be Released	0

Timeline

- Construction duration: 30 months
- Construction initiation: Summer 2028
- Construction completion: Fall 2030

Project Need

- This project is consistent with four of the five goals detailed in the 2023 Board of Trustees endorsed Purdue Northwest Facilities Renewal Plan:
    - Realign functional adequacy for student success.
    - Right-size the campus based on space needs and enrollment while providing flexibility for future growth.
    - Densify and maintain strategic facilities that support innovation and regional growth.
    - Leverage outdoor environment for instruction, circulation and recreation to elevate student experience.
- The renovation of SULB to accommodate the multimedia center, the Department of Communications and Creative Arts and the general classrooms are necessary enabling projects to allow the demolition of Porter Hall. This project is documented in the renewal plan as a near-term priority.
- The current multimedia center located in Porter Hall is antiquated and beyond its useful life. A new center located in the heart of campus will continue the theme of science on display that will be utilized for continued student success within this program and also as a recruitment tool for future PNW students.
- Porter Hall has $5M in deferred maintenance and SULB has $13.375M in deferred maintenance as documented in the 2022 Jones Lang LaSalle Facility Condition Assessment (adjusted for inflation). The demolition of Porter Hall and strategic renovation of SULB will reduce PNW's deferred maintenance backlog by over $6.25M and the annual operating expenses by over $200,000/year.
- SULB is the largest facility at PNW without an existing (comprehensive) fire suppression system and has been documented as high risk by our current insurance provider.

State Biennial Request History

- Summary of this project's inclusion in previous state biennial requests:

Biennium	Project Name	State Funding Request	System Priority	Notes
2025-2027	Student Union and Library Renovation Phase 1/Porter Demolition	$19M	Priority 2, Near term	
2023-2025	Student Union & Library Renovation, Phase I	$20M	Medium Term	
2023-2025	Porter Demolition	$5M	Medium Term	

Project Owner

Dr. Kenneth (Chris) Holford, Chancellor, Purdue University Northwest

2027-2029 Capital Request Priority Project Summary

Potter Engineering Center Renovation, Near-term project

Scope

- Renovate 39,000 ASF of the first floor and basement of Potter Engineering Center (POTR) to support overall growth for the Schools of Electrical and Computer Engineering and Mechanical Engineering and two relocated student programs.
- Remove the library stack system that remains after materials were previously relocated to enable more efficient use of the basement and first floor. The mezzanine created by the current library stack system will be removed, as will the passenger elevator and restroom area within the old library space to utilize the space for new programs.
- Create a new main entrance and student collaboration space on the south side of the building that will open onto the Potter Quad green space, activating the pedestrian area along the mall.

Location

Purdue University, West Lafayette

Project Cost

$35M

- No estimated state funding
- $35M, estimated other funding

Space Summary

	ASF	GSF
New Space to be Built	0	0
Space to be Terminated	0	0
Net Change in Campus Space	0	0

	ASF
Space to be Renovated	39,000
Space to be Repurposed	12,000
Space to be Released	0

Timeline

- Construction duration: 16 months
- Construction initiation: Summer 2027
- Construction completion: Fall 2028

Project Need

- Although Potter Engineering Center serves as a key asset for the College of Engineering's teaching programs and is strategically located in the heart of campus, it has not been majorly renovated since it opened in 1977. The aged building lacks the learning environment and student support space available in the recently constructed and surrounding Wilmeth Active Learning Center and Dudley Hall and Lambertus Hall.
- The project will repair, renovate and modernize the outdated space and deliver essential infrastructure to accommodate the College of Engineering's planned and continued growth in undergraduate enrollment.
- The project will significantly increase instructional laboratory capacity and alleviate current space constraints, thereby creating an innovative education environment for engineering concepts.
- Modernized lab designs will enable optimal, efficient deployment of instructional staff and resources across the Schools of Electrical and Computer Engineering and Mechanical Engineering. The renovated space will also accommodate the growing Engineering Projects in Community Service (EPICS) service-learning program and Vertically Integrated Projects (VIP) research program. These core foundational student programs will be relocated from Neil Armstrong Hall of Engineering.
- Space vacated by the EPICS and VIP programs will support the expansion/growth of the Schools of Aeronautics and Astronautics and Materials Engineering.

State Biennial Request History

- This project was listed as a medium-term project in the 2021-23 and 2019-21 biennial submittals

Project Owner

Dr. Mark Lundstrom, John A. Edwardson Dean of the College of Engineering, Chief Semiconductor Officer, Don and Carol Scifres Distinguished Professor of Electrical and Computer Engineering

2027-2029 Capital Request Priority Project Summary

Student Housing*, Near-term project*

Scope

- Construct a new 110,000 GSF student housing building that includes approximately 375 beds arranged in pod and/or suite style units.
- The facility will support primarily first and second year students and will enhance the living-learning community model on campus.
- The building will include first floor kitchen, classroom and study spaces.

Location

Purdue University Fort Wayne

Project Cost

$62M

- No estimated state funding
- $62M, estimated other funding

Space Summary

	ASF	GSF
New Space to be Built	75,000	110,000
Space to be Terminated	0	0
Net Change in Campus Space	75,000	110,000

	ASF
Space to be Renovated	0
Space to be Repurposed	0
Space to be Released	0

Timeline

- Construction duration: 24 months
- Construction initiation: Fall 2028
- Construction completion: Fall 2030

Project Need

- University recruitment methodologies have resulted in a sharp increase in enrolled students who reside outside the community or surrounding counties. This has resulted in existing student housing achieving 100% occupancy.
- In addition to university-owned housing being at full capacity, the university has master leased an additional 400 beds in campus adjacent apartments. These leases will be consolidated for operational

efficiency when the 5100 Saint Joe Road development comes online; however, demand is still projected to exceed capacity at that point.

State Biennial Request History

- Summary of this project's inclusion in previous state biennial requests:

Biennium	Project Name	State Funding Request	System Priority	Notes
2025-2027	Student Housing	$0	Near term	
2023-2025	Student Housing Phase IV	$0	Near Term	Included as a project for innovative project delivery/public-private partnership
2021-2023	Student Housing Phase IV	$0	Medium Term	Included as a project for innovative project delivery/public-private partnership

Project Owner

Ronald Elsenbaumer, Chancellor
Kristina Surface, Vice Chancellor for Enrollment Management and the Student Experience

2027-2037 TEN-YEAR CAPITAL PROJECT PLAN
PURDUE UNIVERSITY SYSTEM-WIDE SUMMARY OF MAJOR CAPITAL PROJECTS

Proposed Projects	Near Term 2027-29 ($, Millions)			Medium Term 2029-31 ($, Millions)		Long Term 2031-37 ($, Millions)		
	Near Term Priority Ranking	Est. State Funding	Est. Other Funding	Est. State Funding	Est. Other Funding	Est. State Funding	Est. Other Funding	Total Project Cost
MAJOR RENOVATIONS								
Main Campus (West Lafayette & Indianapolis)								
Multiple Chiller Replacements (WL)		-	-	-	125	-	-	125
Hansen Hall Renovation (WL)		-	-	70	68	-	-	138
Hovde Hall Mechanical System Replacement (WL)		-	-	-	32	-	-	32
Potter Renovation (WL)	③	-	35	-	-	-	-	35
Schleman Hall Renovation (WL)		-	-	37	5	-	-	42
West Lafayette Campus Subtotal		-	35	107	230	-	-	372
Fort Wayne Campus								
Building Envelope and Infrastructure Renovation, Phase I		-	-	-	-	21	-	21
HVAC Control Systems Replacement and Upgrade		-	-	12	-	-	-	12
South Campus Renovations, Phase II		-	-	22	-	-	-	22
Fort Wayne Campus Subtotal		-	-	34	-	21	-	55
Northwest Campus								
Student Union & Library Renovation Phase 1 / Porter Demolition (H)	②	21	5	-	-	-	-	26
Cooling Tower & Chiller (W) and Chilled Water Line Replacement (H)		-	-	17	-	-	-	17
LSF Renovation (W)		-	-	7	-	-	-	7
Fitness Recreation Center Renovation (H)		-	-	8	3	-	-	11
Student Union & Library Renovation Phase 2		-	-	-	-	25	-	25
Gyte Renovation (H)		-	-	-	-	55	-	55
Northwest Campus Subtotal		21	5	32	3	80	-	141
Major Renovations Subtotal		21	40	173	233	101	-	568
NEW CONSTRUCTION								
Main Campus (West Lafayette & Indianapolis)								
Herrick Labs Building III (WL)		-	-	-	229	-	-	229
Indiana Corn and Soybean Center Soil Handling Facility Addition (WL)		-	-	-	-	-	16	16
Niswonger Renovation and Addition (WL)		-	-	50	11	-	-	61
Public Safety Building (WL)		-	-	-	85	-	-	85
Health, Science & Engineering Hub (IN)	①	100	175	-	-	-	-	275
Student Housing Island Development (WL)		-	-	-	-	-	247	247
Thermal Energy Storage (WL)		-	-	-	-	-	82	82
West Lafayette Campus Subtotal		100	175	50	325	-	345	995
Fort Wayne Campus								
Chiller Plant Expansion and Utility Infrastructure Replacement		-	-	22	-	-	-	22
Engineering, Technology and Computer Science Building Addition		-	-	84	-	-	-	84
Gates Athletic Center Addition		-	-	-	-	-	30	30
Parking Garage P1 Addition		-	-	-	46	-	-	46
Student Housing	④	-	62	-	-	-	-	62
Fort Wayne Campus Subtotal		-	62	106	46	-	30	244
Northwest Campus								
		-	-	-	-	-	-	-
Northwest Campus Subtotal		-	-	-	-	-	-	-
New Construction Subtotal		100	237	156	371	-	375	1,239
TOTAL PROGRAM								
TOTAL ESTIMATED FUNDING BY SOURCE		**$121M**	**$277M**	**$329M**	**$604M**	**$101M**	**$375M**	
TOTAL ESTIMATED FUNDING BY TERM		**$398M**		**$933M**		**$476M**		**$1807M**