## RESOLUTIONS OF APPRECIATION

<table>
<thead>
<tr>
<th>Name</th>
<th>Department/Institution</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nils Nelson</td>
<td>Purdue University Northwest</td>
<td>$2.7M</td>
</tr>
<tr>
<td>Willis and Penny Conner</td>
<td>Lyles School of Civil Engineering</td>
<td>$1.55M</td>
</tr>
<tr>
<td>Peggy Ford</td>
<td>Intercollegiate Athletics</td>
<td>$1M</td>
</tr>
<tr>
<td>James Hallar</td>
<td>College of Agriculture</td>
<td>$1M</td>
</tr>
<tr>
<td>Richard and Beverly Rella</td>
<td>Krannert School of Management and Student Life</td>
<td>Undisclosed</td>
</tr>
</tbody>
</table>
BOT MEETING TOPICS

Feb: Strategic Initiative Update

April: Affordability

June: Fundraising

August: End of Year Report

Oct: Enrollment & Graduation

Dec: Institutional Reputation
• 6 graduating classes with no tuition increases.
• Today’s freshmen were in elementary school when Purdue last announced a tuition hike.
• Indiana residents continue to pay less than $10,000 per year in tuition.
<table>
<thead>
<tr>
<th></th>
<th>Resident</th>
<th>Non-Resident</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purdue WL</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Big Ten Mean</td>
<td>12%</td>
<td>26%</td>
</tr>
<tr>
<td>Big Ten High</td>
<td>21%</td>
<td>66% Minnesota</td>
</tr>
</tbody>
</table>

Based on preliminary IPEDS data, Excludes fees, Mean excludes Purdue
### STUDENT SAVINGS

If Purdue had raised tuition & fees at the average rate of other schools from 2013-18:

<table>
<thead>
<tr>
<th></th>
<th>Tuition &amp; fees would be:</th>
<th>≈ Savings over 4 years*</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Indiana Students</strong></td>
<td>$1,400 or 14% higher</td>
<td>$5,600 saved</td>
</tr>
<tr>
<td>vs. 4-year public university resident rate increases</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Non-Hoosier U.S. Students</strong></td>
<td>$6,742 or 23% higher</td>
<td>$27,000 saved</td>
</tr>
<tr>
<td>vs. Big Ten average non-res increases</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

From FY13-19, Purdue families would have paid **$465 million** more for tuition, fee, & room & board increases.

*Excludes Purdue in average. 4-year savings assumes all-rates held constant 4 years
5 MOST AFFORDABLE BIG TEN SCHOOLS

Resident Tuition & Fees

- Wisconsin added to top 5
- IU dropped from top 5

Nebraska, Iowa, Purdue, Wisconsin, Maryland
5 MOST AFFordable BIG TEN SCHOOLS

Non-Resident Tuition & Fees

- Rutgers dropped from top 5
- Iowa added to top 5

- *Nebraska*  
- *Purdue*  
- *Minnesota*  
- *Ohio*  
- *Iowa*
### Room & Board Trends

Only Purdue lowered rates: $9,700 to $9,414

*Ψ* increase since 2012: $1,612

Largest Increase since 2012: $3,116

Average Big Ten Increase since 2012: $1,791

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#### Ranking the Highest Rates in the Big Ten (1=Highest)

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>Indiana</td>
<td>7</td>
<td>7</td>
<td>8</td>
<td>8</td>
<td>8</td>
<td>8</td>
<td>8</td>
</tr>
<tr>
<td>Purdue</td>
<td>2</td>
<td>3</td>
<td>9</td>
<td>11</td>
<td>11</td>
<td>12</td>
<td>13</td>
</tr>
</tbody>
</table>

Averages excludes Purdue
DECLINING ANNUAL COST OF ATTENDANCE

2010-11 to 2018-19 RESIDENT students living on WL campus

*2018-19 uses preliminary IPEDS data,
Big Ten Mean excludes Purdue

$22,822
$24,779
$28,396

PURDUE UNIVERSITY
150 YEARS OF GIANTLEAPS
AVERAGE ANNUAL STUDENT BORROWING PER UNDERGRADUATE

NOMINAL $
DEFAULT RATE: 3-YEARS AFTER EXPECTED GRADUATION YEAR

- **Purdue WL**
- **4-year public universities**
- **IU**

- **62% of Purdue defaulters failed to graduate**

<table>
<thead>
<tr>
<th>Year</th>
<th>Purdue WL</th>
<th>4-year public universities</th>
<th>IU</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>5.3%</td>
<td>9.30%</td>
<td>3%</td>
</tr>
<tr>
<td>2011</td>
<td>5.1%</td>
<td>8.9%</td>
<td>4%</td>
</tr>
<tr>
<td>2012</td>
<td>3.4%</td>
<td>7.6%</td>
<td>7.0%</td>
</tr>
<tr>
<td>2013</td>
<td>2.8%</td>
<td>7.3%</td>
<td>3.0%</td>
</tr>
<tr>
<td>2014</td>
<td>2.5%</td>
<td>7.5%</td>
<td>3.6%</td>
</tr>
<tr>
<td>2015</td>
<td>2.6%</td>
<td>7.10%</td>
<td>3.9%</td>
</tr>
</tbody>
</table>

4-YEAR PUBLIC RATE
LOANS vs GRANTS & SCHOLARSHIPS — HOOSIERS ONLY

SCHOLARSHIPS & GRANTS

LOANS

Excludes ISAs
Higher Education at the Highest Proven Value
GROWING OUR FACULTY

Excludes Postdocs & Extension Educators. Includes Continuing & Limited Term Lecturers. Uses FTE method.
FACULTY GROWTH OUTPACED STUDENT ENROLLMENT GROWTH

Excludes Postdocs and Research Faculty. Undergrads only.

Students per faculty

<table>
<thead>
<tr>
<th>Time</th>
<th>Students per faculty</th>
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</thead>
<tbody>
<tr>
<td>2008-12 Median</td>
<td>13.62</td>
</tr>
<tr>
<td>Fall 2013</td>
<td>13.08</td>
</tr>
<tr>
<td>2014-18 Median</td>
<td>12.48</td>
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</table>
RECENT MAJOR FUNDING INVESTMENTS

$44 Million
Faculty Startup Investments for New Hires FY16-19

$81 Million
Purdue Moves Initiatives FY16-19

$35 Million
New VetMed Hospital FY18

$27 Million
Various student Initiatives (eg. Study Abroad, Advising etc.) FY16-19

$76 Million
Recurring Annually
Academic, research & infrastructure investments
INVESTING IN NECESSARY CAPITAL PROJECTS

- Bechtel Innovation Design Center
- Controlled Environment Phenotyping
- Land O’Lakes Center for Experiential Learning
- Hobart & Russell Creighton Hall of Animal Sciences
- Purina Pavilion

STEM Teaching Lab Facility
INVESTING IN NECESSARY CAPITAL PROJECTS

REPAIRS & RESTORATION (R&R)

Investments in the upkeep & preventative maintenance of our buildings increased 16% since 2013.
INCREASING STAFF COMPENSATION COMPETITIVELY

New Benefits
• Dental Insurance – Added 2016
• Autism Insurance – Added 2016
• Purdue Global Educational Benefit – Added 2018 for employees & families

Pay Increases
• 3.5% Merit Pay – 2016
• 2.5% Merit Pay – 2017
• 2.5% Merit Pay – 2018
• 2.5% Merit Pay – 2019
• 2.5% Merit Pay – 2020 New!

Total: 13.5% in 5 years

One-time Benefits
• Winter Recess – 2015, 2016, 2017, 2018
• $500 Appreciation Award – 2019 New!
• 2019 Winter Recess – With Board Action
WINTER RECESS EXTENSION

DECEMBER 2019 – JANUARY 2020

<table>
<thead>
<tr>
<th>SUNDAY</th>
<th>MONDAY</th>
<th>TUESDAY</th>
<th>WEDNESDAY</th>
<th>THURSDAY</th>
<th>FRIDAY</th>
<th>SATURDAY</th>
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<td></td>
<td>Scheduled Holiday</td>
<td>Scheduled Holiday</td>
<td></td>
<td>Proposed Holiday</td>
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<tr>
<td>Proposed Holiday</td>
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Proposed Schedule

PURDUE UNIVERSITY