MINUTES

BOARD OF TRUSTEES OF THE
TRUSTEES OF PURDUE UNIVERSITY

JUNE 17, 2016
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A meeting of the Board of Trustees convened at 10:05 a.m. on Friday, June 17, 2016, in Room 326 of Stewart Center on the Purdue University campus in West Lafayette, Indiana. All trustees were present: Michael Berghoff, chairman; Thomas Spurgeon, vice chairman; Sonny Beck; JoAnn Brouillette; Vanessa Castagna; John Hardin; Michael Klipsch; Gary Lehman; Cameron Mann; and Don Thompson.

Also in attendance were: Mitch Daniels, president; Deba Dutta, provost and executive vice president for academic affairs and diversity; Bill Sullivan, treasurer and chief financial officer; Jim Almond, senior vice president and assistant treasurer; Steve Schultz, legal counsel; Janice Indrutz, executive assistant to the Board and corporate secretary; and Tom Keon, chancellor-designate of Purdue University Northwest.

I. ROLL CALL

Chairman Berghoff observed that all members of the Board of Trustees were present.

II. FUTURE MEETING SCHEDULE

Chairman Berghoff drew the Board’s attention to the schedule of future meetings listed on the agenda. He said the schedule for 2017 was being finalized and work would begin on the 2018 schedule.

III. UNANIMOUS CONSENT AGENDA

The following Unanimous Consent items had been fully explored and debated in committee meetings held earlier in the day or were routine in nature. Chairman Berghoff read the list of items and asked if any of the Board members wished to have an item removed from the consent agenda for further discussion or information. Hearing no such request, and upon proper motion duly seconded, the Board of Trustees voted unanimously to approve each of the following items:

- Minutes of the stated meeting held April 8, 2016, and minutes of executive sessions held April 7, 2016 and April 8, 2016;
- Approval of down payment for PERF soft freeze liability, as recommended by the Finance Committee;
• Approval to renew contract with Securian Financial Group (formerly Minnesota Life), as recommended by the Finance Committee;

• Approval of FY 2017 conceptual budget, as recommended by the Finance Committee;

• Ratification of Dr. Peide Ye as the Richard J. and Mary Jo Schwartz Professor of Electrical and Computer Engineering (WL), as recommended by the Academic Affairs Committee;

• Ratification of Dr. Frederick R. Davis as the R. Mark Lubbers Chair in the History of Science (WL), as recommended by the Academic Affairs Committee;

• Approval to establish a 3-session cooperative education program in the Department of Statistics of the College of Science (WL), as recommended by the Academic Affairs Committee;

• Approval of extension of management agreement for Indiana University-Purdue University Fort Wayne; and

• Approval of Conflict of Interest disclosures, system-wide.

All supporting documents were filed with the minutes.

IV. REPORT OF THE PRESIDENT

President Daniels began his report by informing the Board that, in fall 2016, Purdue would welcome its largest class in a decade. He discussed the composition of the freshman class and the balance of international students, and he also discussed summer enrollment and the new summer initiatives for incoming freshmen.

President Daniels then focused his report on affordability, efficiency, and student debt. He illustrated data on resident tuition and fee rankings, and he noted that in the Big Ten, Purdue was now ranked 11th most expensive (or among the four least expensive in the Conference) for room and board costs, as compared to having been ranked 2nd most expensive in 2013. President Daniels also compared Purdue’s cost of attendance to Indiana University and the Big Ten mean. He informed the Board that Purdue student loan debt had decreased by $52 million over the last three years, and he compared the default rate to the national trend.

President Daniels then discussed faculty and staff trends. He pointed out the reduction in adjunct instructors and reported that the tenure/tenure track ratio was at 73%, which he said was dramatically higher than other institutions. He concluded his report by highlighting recent major investments, including those in the Purdue Moves.

Trustee Lehman remarked that the report was very impressive. Chairman Berghoff said he especially liked the demand-driven data, and expressed his belief that the increase in both applications and enrollment signaled that the marketplace was speaking about the impact Purdue was having. He thanked the administration, faculty, and staff for their efforts toward these results.
Dr. Michael Van Valkenburg asked for permission to address the Board and introduced himself as an American Council on Education (ACE) Fellow who had been assigned to Purdue during the 2015-2016 academic year under the mentorship of Treasurer Sullivan. He said that, based on his experience and opportunities as an ACE Fellow, the data presented by President Daniels was remarkable. He encouraged the university leadership to keep communication open and maintain the strong connection between the administration and academia. He thanked President Daniels for allowing him the privilege to serve at Purdue and said he had valued his time at the university. President Daniels then emphasized the value of the ACE fellowship program to the Board and said he was pleased whenever a Purdue faculty member became an ACE Fellow. He thanked Dr. Van Valkenburg for his contributions to Purdue and the feedback he had given the Board.

Trustee Thompson remarked about the many strides the university had made and said that President Daniels and his team had done a tremendous job of advancing the real goals of the university. He relayed his belief that, with this being Trustee Hardin’s last meeting, it was important to note that these strides lived up to Trustee Hardin’s passion for staying true to the university’s land-grant mission. President Daniels concluded the discussion by saying that he was very proud of the great work that had been done relative to student success. A copy of President Daniels’ report presentation was filed with the minutes.

V. REPORT OF THE UNIVERSITY SENATE

Professor David Sanders, new chair of the University Senate, introduced himself as an associate professor of biological sciences and briefed the Board on his work and affiliations. He expressed his belief that the role of the University Senate chair was not only to represent faculty interests and work in concert with the president and provost, his role was also that of jester, who in lore was the one person licensed to tell the absolute truth to the king and his court.

Professor Sanders played a slideshow of Lilly Hall photos while he discussed the University Senate’s accomplishments during the 2015-2016 academic year. The accomplishments he reported included, among other things, the excellent collaboration with the provost to arrive at an acceptable promotion and tenure document, writing a letter of support for the University of Iowa faculty, improvements to reporting academic integrity on transcripts, and additional mental health resources for students. He informed the Board that although a member of the University Senate could serve on Purdue Student Government, historically the University Senate had not offered anyone to serve. Therefore, said Professor Sanders, he would serve as the faculty representative in the interim to establish those levels of communication. He further stated that in addition to increasing its interactions with Purdue Student Government, the University Senate would also seek to increase interactions with university leadership and the senates of other Big Ten institutions.

To conclude his report of the University Senate, Professor Sanders discussed Midrash, which he said was a Hermeneutic interpretation of Scripture, and he shared the story of the Red Heifer. He used the story to convey that faculty expected real transparency from the administration.

Chairman Berghoff expressed his appreciation to Professor Sanders for providing the Board with copies of the resolutions the University Senate had passed in the last year, and he said he would speak with Professor Sanders to gain a better understanding of the significance of the
Lilly Hall slideshow, given that Professor Sanders’ remarks did not include any related commentary. Trustee Hardin commented that Lilly Hall was a huge building built in 1956 and said that although the university had attempted to remodel areas of the building, the preferred approach subsequently taken was to build smaller scientific facilities so that they could be kept up to date. He concluded, “We’re living with what was a grand gesture but probably not appropriate for a modern university.”

VI. APPROVAL TO RENAME THE ACKERMAN HILLS COURSE

President Daniels respectfully requested the Board’s approval to change the name of the Ackerman Hills Course to the Ackerman-Allen Course. He noted that the course was part of the Birck Boilermaker Golf Complex and said renaming the course would honor the generosity of both Samuel Allen, a former member of the Purdue golf team, and the family of the late Dr. James Ackerman, for whom it was first named and who passed away on March 2, 2013. Dr. Ackerman’s desire to share naming rights was posthumously recognized in a memorandum of understanding between Purdue Athletics and Mrs. Lois Ackerman, acting on behalf of the family. Chairman Berghoff noted that Mrs. Ackerman and the Ackerman children were invited to play an early round on the course before it opened. Upon proper motion duly seconded, the Board of Trustees voted unanimously to rename the course to the Ackerman-Allen Course. Supporting documents were filed with the minutes.

VII. RESOLUTION OF APPRECIATION FOR FRIENDS OF PURDUE UNIVERSITY

As recommended by President Daniels, and upon proper motion duly seconded, the Board of Trustees voted unanimously to approve the following resolution of appreciation for friends of Purdue who have made a gift of $1,000,000 or more to the University:

WHEREAS, the following friends of Purdue University have generously contributed $1,000,000 or more to move Purdue to greater excellence and preeminence; and

WHEREAS, the University wishes to acknowledge the significance of these gifts to new directions, advancements, and momentum in Purdue’s history, progress, and future;

BE IT THEREFORE RESOLVED:

1. That the University and the Trustees are grateful to these individuals for their leadership and support of Purdue University; and

2. That this resolution be spread upon the minutes of the Board of Trustees as part of the permanent record of the University.

FRIENDS: Donald and Patricia Coates, to support the College of Engineering; Gregory and Kimberly Wasson, to support Intercollegiate Athletics and the College of Pharmacy; Thomas and Sandra Malott, to support the College of Engineering; Michael and Paula Klipsch, to support Intercollegiate Athletics; Thomas and Margaret Sgritta, to support the College of Engineering and the College of Pharmacy; Carol and Paul Lay, to support the College of Health and Human Sciences; and John and Donna Krenicki, to support Discovery Park.

A formal copy of the resolution and supporting slides were filed with the minutes.
VIII. RESOLUTION OF APPRECIATION FOR THE HONORABLE BRENT E. DICKSON

Upon proper motion duly seconded, the Board of Trustees voted unanimously to approve the following resolution of appreciation for the Honorable Brent E. Dickson, as read by Trustee Klipsch:

WHEREAS, the Honorable Brent E. Dickson, a native of Gary, Indiana, received his Bachelor of Science in History from Purdue University in 1964; and

WHEREAS, after earning a law degree from Indiana University in 1968, he began his career in Lafayette, where he formed Dickson, Reiling, Teder, and Withered, a law firm consisting entirely of Purdue alumni; and

WHEREAS, he practiced law in the Lafayette community for 17 years; and

WHEREAS, he was appointed the 100th justice to the Indiana Supreme Court in January 1986 by Governor Robert D. Orr and is now the third-longest serving justice in state history; and

WHEREAS, he was named Chief Justice on May 15, 2012 by Governor Mitchell E. Daniels, Jr., a position he held with distinction until August 18, 2014; and

WHEREAS, during his tenure as Chief Justice, he was selected to serve on the Board of Directors of the national Conference of Chief Justices and chaired the Conference’s Committee on Professionalism and Competence of the Bar; and

WHEREAS, Justice Dickson also serves as a member of the Committee on Rules of Practice and Procedure of the Judicial Conference of the United States; and

WHEREAS, Justice Dickson co-founded the Sagamore Chapter of the American Inns of Court in Indianapolis in 1997, and is a member of the American Law Institute, as well as several other local, state and national judicial and legal organizations; and

WHEREAS, he formerly served as the chair of the Indiana Supreme Court Records Management Committee, the Judicial Data Processing Oversight Committee, the Task Force on Access to Court Records and various other committees, and has been a liaison to its Disciplinary Commission and Board of Law Examiners; and

WHEREAS, his writings, speeches and activities as a justice reflect Justice Dickson’s longstanding interests in fostering attorney civility, preserving and enhancing our jury trial system, developing and encouraging mediation and promoting the study and application of state constitutional law; and

WHEREAS, Justice Dickson has remained a faithful supporter of his alma mater; and

WHEREAS, in recognition of his loyalty to Purdue and his service to the state of Indiana, he was awarded an honorary Doctor of Letters degree by Purdue University in 1996; and
WHEREAS, Justice Dickson and his wife Jan Aikman Dickson, also a Purdue alumnus, passed their Boilermaker pride on to their three sons, each of whom is also a Purdue graduate; and

WHEREAS, Justice Brent E. Dickson retired from the Indiana Supreme Court on April 29, 2016 after 30 years of distinguished service;

BE IT THEREFORE RESOLVED BY THE TRUSTEES OF PURDUE UNIVERSITY:

1. That enormous gratitude and appreciation are expressed to Justice Brent E. Dickson for his service to the State of Indiana and his loyalty to his alma mater; and

2. That Justice Dickson has contributed immensely to the university as a valued alumnus; and

3. That his many achievements are part of the great, permanent history of Purdue and will never be forgotten; and

4. That this resolution be spread upon the minutes of the Board of Trustees as part of the permanent record of Purdue University for all to witness.

Justice Dickson was in attendance and remarked that the resolution was an honor. He told the story of how, as a junior at Purdue, his induction into Iron Key took place in the board room, then located in Hovde Hall, where he also attended Iron Key meetings. He said he met his wife at Purdue, and he discussed how his general studies course enlightened him to change majors and become a lawyer. He also said that in his first year as a lawyer, he was hired by Purdue Student Government to assist with drafting a student code of conduct, on which he had the privilege of working with former legal counsel George Schilling.

Justice Dickson shared that when he was appointed to the Supreme Court by Governor Orr and took his oath, he asked Purdue vice president Chuck Wise, who was a personal friend, to robe him to signify Purdue’s role in equipping him for the job. He said that Vice President Wise had brought with him a Purdue chair as a gift from the Board of Trustees, which was still in his office. Justice Dickson remarked that this occasion capped off his career, and he was proud of his association with Purdue. Following applause, Chairman Berghoff added that while Justice Dickson was a student at Purdue, he was a member of a band called the Salty Dogs, which performed at many university functions. A formal copy of the resolution and a photo were filed with the minutes.

IX. RESOLUTION OF APPRECIATION FOR STUART & BRANIGIN LLP

Legal Counsel Schultz acknowledged the attendance of Mr. Tom Parent and Mr. Bill Kealey from the law firm of Stuart & Branigin. He said they had been incredibly helpful and close confidantes as he had worked to establish Purdue’s Office of Legal Counsel over the last three years, and they and their colleagues at Stuart & Branigin continued to provide excellent advice and counsel to the university, Purdue Research Foundation, and affiliated organizations on the institutions’ most important legal matters. Mr. Schultz said it was therefore with deep personal gratitude that he had the privilege of offering the following resolution of appreciation for the Board’s consideration:
WHEREAS, in the annals of Purdue history, few if any organizations share a relationship with the University as longstanding as that of Stuart & Branigin LLP; and

WHEREAS, one of the firm’s founders, John Coffroth, was a friend and trusted legal advisor to John Purdue and helped him establish the University in 1869; and

WHEREAS, in 1878, Mr. Coffroth joined Thomas A. Stuart to create the firm that, 104 years later, would become known as Stuart & Branigin; and

WHEREAS, in the spring of 1919, the firm moved into the newly constructed Lafayette Life Building, and from this location the firm has served as a pillar of the greater Lafayette community and a key player in its economic development, representing all manner of clients, including Purdue University, with the highest standards of excellence; and

WHEREAS, the firm reached an important milestone in 1938 when it welcomed a new partner, Roger D. Branigin, who, following meritorious service in the U.S. Army in the Second World War, would eventually become a trustee of Purdue University and, in 1964, the 42\textsuperscript{nd} governor of the State of Indiana; and

WHEREAS, by the 1950s, the University’s legal matters were largely managed by another titan of the firm, George T. Schilling, whose advice and counsel were deemed so integral to the life of the University and the work of the Board of Trustees that he was appointed to a newly created position, Legal Counsel to The Trustees of Purdue University, in October 1953; and

WHEREAS, in 1961, the Bylaws of The Trustees of Purdue University were formally amended to recognize the position of Legal Counsel as an elected officer of the corporation, with the position of Assistant Legal Counsel similarly being added as an elected officer in 1989; and

WHEREAS, over many years, these elected positions were filled by a succession of esteemed Stuart & Branigin attorneys, from George Schilling, John F. Bodle and Thomas L. Ryan to Anthony S. (Tony) Benton and Thomas B. Parent, all of whom provided wise and trusted legal counsel to the University and its associated foundations across a full range of legal matters; and

WHEREAS, Tony Benton, who served as the elected Legal Counsel and Assistant Legal Counsel to The Trustees of Purdue University for more than 20 years, is currently celebrating 40 years of association with both Stuart & Branigin and Purdue University; and

WHEREAS, true to its selfless commitment and longstanding service to the University, the firm has played an instrumental role in assisting the development of the University’s internal legal function over the past three years, including through invaluable transitional and ongoing support provided under the direction of Tom Parent, who himself performed exemplary service as a former Legal Counsel and Assistant Legal Counsel to The Trustees of Purdue University; and

WHEREAS, through times of change, the firm has continuously demonstrated its willingness and ability to serve and protect the University’s legal interests while supporting and advancing key initiatives at the heart of Purdue’s land-grant mission; and
WHEREAS, the Trustees desire to recognize the outstanding assistance of Stuart & Branigin and its excellent attorneys, both past and present, and to thank them for the immeasurable contributions they and their predecessors have made to Purdue University over nearly 150 years of service;

BE IT THEREFORE RESOLVED BY THE TRUSTEES OF PURDUE UNIVERSITY:

1. That enormous gratitude and appreciation are expressed to Stuart & Branigin and all of its attorneys, both past and present, for their many contributions to Purdue University, dating from the earliest days of its existence until today; and

2. That the Stuart & Branigin attorneys who served over the years as Legal Counsel and/or Assistant Legal Counsel to The Trustees of Purdue University are hereby commended and sincerely thanked, not only for their superb advice and counsel in these roles, but also for their essential and steadfast service to the University; and

3. That the Trustees express deep appreciation for the ongoing work of all Stuart & Branigin attorneys who represent Purdue and its associated foundations in a full range of legal matters, recognizing the value that continues to inure to the benefit of the University from this longstanding and still very special relationship; and

4. That this resolution be spread upon the minutes of the Board of Trustees as part of the permanent record of the University.

Upon proper motion duly seconded, the Board of Trustees voted unanimously to approve the resolution of appreciation for Stuart & Branigin LLP. Chairman Berghoff and Mr. Schultz presented the resolution to Mr. Parent and Mr. Kealey. A formal copy of the resolution and a photo were filed with the minutes.

X. RESOLUTION OF APPRECIATION FOR JOHN D. HARDIN, JR.

Chairman Berghoff confirmed that this was Trustee Hardin’s last meeting after having served as a trustee for 24 years. He then asked Vice Chairman Spurgeon to read the resolution of appreciation for Trustee Hardin. Before doing so, Vice Chairman Spurgeon remarked that he hoped Trustee Hardin had experienced the joy of the many tributes he had received in the previous days and weeks and that he also felt the bond and love that the trustees had for him. He also asked everyone to consider Mrs. Hardin as he read the resolution, saying there was evidence of her in every paragraph. Vice Chairman Spurgeon then read the following resolution:

WHEREAS, John D. Hardin, Jr. has served Purdue University with excellence and dedication as a member of the Board of Trustees from July 1992 to June 2016, steadfast in his passion for and commitment to Purdue’s land-grant mission; and

WHEREAS, he has brought invaluable wisdom, insight and great historical knowledge to the Board of Trustees and, in particular, the Board’s Academic Affairs Committee, Finance Committee, Audit and Insurance Committee and Physical Facilities Committee, on which he has served intermittently during his time as a trustee; and
WHEREAS, John served with particular distinction as Vice Chair of the Board of Trustees from 2004 to 2009, during which time he co-chaired the national search for Purdue’s 11th president, France A. Córdova; and

WHEREAS, his close association with Purdue dates to his undergraduate years, having earned a Bachelor of Science degree in Agricultural Economics in 1967; and

WHEREAS, in 1992, the Purdue School of Agriculture named him a Distinguished Alumnus, and in 1985, he received an Alumni Award of Merit from Gamma Sigma Delta, the international honor society of agriculture, consumer and family sciences, and veterinary medicine; and

WHEREAS, John passed his Boilermaker pride on to his two children, David and Anne, who both earned degrees from Purdue University; and

WHEREAS, John’s loyalty to Purdue extends far beyond his service on the Board of Trustees, having held assorted positions on the boards of the Purdue Research Foundation, the Purdue Foundation, the Ross-Ade Foundation and Purdue International at various times over the last 24 years; and

WHEREAS, he has also been actively involved with the President’s Council, the Dean of Agriculture’s Advisory Council, Old Masters and the Purdue Alumni Association; and

WHEREAS, he served on the executive committee of the Indiana University-Purdue University Indianapolis (IUPUI) Board of Advisors from 1997-2015; and

WHEREAS, John has also been generous in his financial support of Purdue, giving annually to the university since 1984 and helping establish the John D. Hardin, Sr. Memorial 4-H Scholarship and the Lillie M. Hardin Memorial Scholarship, both in the College of Agriculture; and

WHEREAS, he and his son, David, own and operate Hardin Farms, a three-generation swine operation and grain farm in Danville, Indiana; and

WHEREAS, he has proudly hosted several global figures at his farms, including Russian president Boris Yeltsin in 1989 and U.S. Secretary of Agriculture Edward Madigan in 1991; and

WHEREAS, in 1979, John first gave service to the State of Indiana when Governor Otis Bowen appointed him to serve as a member of Indiana’s Rural Policy Commission and chair of the committee to preserve Indiana’s agricultural resource base; and

WHEREAS, John has served the state of Indiana in many other capacities, including holding positions on the boards of the Indiana Institute of Food, Agriculture and Nutrition and the Indiana 4-H Foundation; and

WHEREAS, he has been involved in his hometown community in Hendricks County, Indiana, serving eight years as a Trustee of Hendricks Regional Health and chairing the process that produced the first land use plan to be adopted by the County; and
WHEREAS, in recognition of his service to the state, he has received several accolades, including being named a Master Farmer by *Indiana Prairie Farmer* in 1984; and

WHEREAS, in 1985 he became involved with the National Pork Producers Council and steadily became a tireless and effective advocate for improving not only the quality of U.S. pork, but also greater trade access for U.S. pork, acting as an advisor to U.S. trade negotiators from 1990 to 2007 and helping grow U.S. pork exports from $100 million annually in 1985 to an annual average of $6 billion by 2015; and

WHEREAS, John has brought incredible expertise to several of pork’s largest industry and policy organizations, including serving as chairman of the Agricultural Advisory Committee of the Chicago Board of Trade, president of the National Pork Producers Council, chairman of the United States Meat Export Federation, vice chair for the Agricultural Policy Advisory Committee for Trade, and as a member of the Food Security Advisory Committee for USDA-USAID, among numerous others; and

WHEREAS, he is currently the vice chair of the American Farmland Trust; and

WHEREAS, the numerous awards he has received for his advocacy and efforts include his induction into the Pork Industry Hall of Fame in 2002 for his lasting and positive impact on the U.S. pork industry; and

WHEREAS, John’s wife, Vicki, is to be thanked sincerely for her gracious contributions to Purdue as she supported John’s service as a trustee, including serving as the university’s hostess for the President’s Council Cruise – Adriatic Adventure, Istanbul to Venice in 2015; and

WHEREAS, John D. Hardin, Jr. has stepped down from the Purdue University Board of Trustees;

BE IT THEREFORE RESOLVED BY THE TRUSTEES OF PURDUE UNIVERSITY:

1. That enormous gratitude and appreciation are expressed to John D. Hardin, Jr. for his loyalty and service to his alma mater; and

2. That John D. Hardin, Jr. has contributed immensely to this university both as a member of our Board of Trustees and as a valued alumnus; and

3. That his many achievements are part of the great, permanent history of Purdue and will never be forgotten; and

4. That this resolution be spread upon the minutes of the Board of Trustees as part of the permanent record of Purdue University for all to witness.

Upon proper motion duly seconded, the Board of Trustees voted unanimously to approve the resolution of appreciation for John D. Hardin, Jr.

Following a lengthy standing ovation, Trustee Hardin made remarks from the podium. He referred to photos on the wall of those trustees with whom he had served over the years and said he felt an amazing sense of privilege to have had the opportunity to associate with them.
He also said it was special that Justice Dickson was present because he had known Justice Dickson since his early days on the Board, and Trustee Hardin remarked that his wife, Vicki, who was also in attendance, was “the best thing he got from Purdue.”

Trustee Hardin then took the opportunity to thank, and tell stories about, a number of his professors who he said had taught him incredibly valuable lessons during his time as an undergraduate, and he acknowledged a number of faculty members, past and present. He said every dean of the College of Agriculture had become a special friend, and he recognized a few officers of the board, past and present, for their mentorship.

Trustee Hardin said that, in following Former Trustee Mamon Powers’ footsteps, he, too, would end his term with forthright remarks. He discussed the origin of land-grant institutions and expressed his belief that cutting-edge science must be informed by liberal arts, saying students should have the option to also be grounded in economics, philosophy, and history so they are prepared when they graduate. He also expressed his hope that the study abroad program would grow beyond Maymester to allow students to reap the benefits of being truly immersed in a culture, just as he reaped the benefits as an undergraduate.

To conclude, Trustee Hardin reiterated that serving on the Purdue Board of Trustees had been an amazing privilege, and he once again received a standing ovation. A formal copy of the resolution and a photo were filed with the minutes.

XI. ADJOURNMENT

By consent, the meeting adjourned at 11:31 a.m.