Adjournment

Animal Disease and Diagnostic Lab
  Change the academic organization unit reporting lines

Appointments
  Arling, Gregory W.; Katherine Birck Chair in the School of Nursing
  Chiu, Ming Ming; Charles R. Hicks Professor in the College of Education
  Loui, Michael C.; Dale and Suzi Gallagher Professor in Engineering Education

Bonds, Resolution to Refund
  Student Facilities System Revenue Bonds, Series 2009A

College of Agriculture
  Forestry and Natural Resources Farm renamed the Richard G. Lugar Forestry Farm

Conflict of Interest
  Disclosures approved

Contracts in Excess of $2,000,000
  Approved for Factory Mutual Insurance Company (FM Global)
  Approved for McAfee
  Approved for PCM/Sarcom

Health Care Plan Options and Rates
  Approved for 2015

Honors College and Residences
  Resolution to finance, construct, and award contract

Krannert Building
  7th floor named the BECK’S Floor for Agricultural Economics

Meetings
  Future meeting schedule reviewed

Minutes
  Stated Meeting: July 18, 2014
  Executive Sessions: July 18, 2014

Purdue Airport
  Long Runway 10/28 Rehabilitation; resolution to plan, finance and construct

Purdue International, Inc. (formerly Purdue Foundation, Inc.)
  Appointment of directors

Purdue Research Foundation
  Appointment of director

Purdue University North Central
  Student Services and Activities Complex; approval to award construction contract

Reports
  Board Committees
  Indiana University-Purdue University Fort Wayne
  President Daniels
  Purdue Graduate Student Government
  Purdue Student Government
  Purdue University Calumet
  Purdue University North Central
  University Senate

Resolution of Appreciation
  Friends of Purdue University

Retirement Plan
  Resolution regarding 401(a) retirement plan amendments

Ross-Ade Foundation
  Appointment of directors

Unification of Purdue University Calumet and Purdue University North Central
  See Report of Purdue University Calumet
A meeting of the Board of Trustees convened in Room 326 of Stewart Center, Purdue University, West Lafayette, Indiana at 9:02 a.m. on Friday, September 26, 2014, with all trustees present for all or part of the meeting: Thomas Spurgeon, chairman; Sonny Beck; Michael Berghoff, vice chairman; JoAnn Brouillette; Vanessa Castagna; John Hardin; Gary Lehman; Kelsey Quin; Don Thompson; and Bruce White.

Also in attendance were: Mitch Daniels, President; Deba Dutta, Executive Vice President for Academic Affairs and Provost; Bill Sullivan, Treasurer and Chief Financial Officer; Jim Almond, Senior Vice President for Business Services and Assistant Treasurer; Steve Schultz, Legal Counsel; and Janice Indrutz, Executive Assistant to the Board and Corporate Secretary.

I. ROLL CALL

Chairman Spurgeon announced that all trustees were present for the meeting.

II. FUTURE MEETING SCHEDULE

Chairman Spurgeon drew the Board’s attention to the schedule of future meetings and commencements through 2015, which included the meetings that had then been scheduled for October 8-9, 2015.

III. REPORTS FROM BOARD COMMITTEES

JoAnn Brouillette, chair of the Academic Affairs Committee, reported that the Committee met on September 25, 2014, and voted to recommend full Board approval of three named faculty appointments, a new reporting line for the Animal Disease and Diagnostic Laboratory, and naming the Richard G. Lugar Forestry Farm, all of which were included on the consent agenda for this meeting. The Committee also heard a presentation by Dr. Leah H. Jamieson, John A. Edwardson Dean of Engineering, regarding the progress of the College of Engineering’s expansion.

Michael Berghoff reported for the Physical Facilities Committee, having facilitated the meeting of the Committee on September 25, 2014, on behalf of and in the absence of its chair, Gary Lehman. The Committee voted to recommend full Board approval of three items, which were on the consent agenda. The Committee also approved the following four actions that did not require subsequent full Board approval: (1) plan, finance, construct and award contract for the Wade Utility Plant Boiler 5 Dry Sorbent Injection System Installation; (2)
design/build the McCutcheon Hall University Residences Bathroom Renovation Phase IV; (3) award construction contract for the IPFW Kettler Hall HVAC and High Voltage Replacement Phase II – South Campus Renovations; and (4) awarding of third option terms for “Job Order Contracting – 2011” contracts.

Don Thompson, chair of the Finance Committee, reported that the Committee met on September 25, 2014, and voted to recommend full Board approval of three contracts in excess of $2,000,000 and a resolution to refund Student Facilities System Revenue Bonds, Series 2009A, all which were on the consent agenda. Assistant Treasurer Almond had also reviewed the Fiscal Year 2015 final operating budget for the Committee, which Trustee Thompson said was a great review that prompted a thorough and productive discussion. Trustee Thompson also relayed that the Committee had thanked Treasurer Sullivan, Assistant Treasurer Almond, and their team for continuing to keep the university fiscally sound.

John Hardin, chair of the Audit and Insurance Committee, reported that the Committee met on September 25, 2014, and, following a presentation by Ms. Eva Nodine, Director of Benefits, voted to recommend full Board approval of the health care plan options and rates for 2015. Trustee Hardin remarked that amazing work had been done since 2011 to arrive at a consumer-driven healthcare plan. He thanked Trustee Lehman for sharing his company’s health care plan experience early in the process, and he congratulated the Purdue community on working together to manage healthcare costs.

Michael Berghoff, chair of the Compensation Committee, reported that the Committee met on September 25, 2014, and voted to recommend full Board approval of various amendments to the university’s 401(a) retirement plans, which he said were expertly outlined by Legal Counsel Schultz. In conjunction, the Committee delegated authority to the Treasurer and Assistant Treasurer to make future technical amendments the university’s retirement plans. The Compensation Committee had also discussed the timetable and next steps for evaluating President Daniels’ performance and establishing metrics for the next year. However, it was not yet prepared to make a recommendation to the full Board, and these items were removed from the consent agenda for this meeting.

IV. ITEMS APPROVED BY UNANIMOUS CONSENT

As reported by the Board committees, the following Unanimous Consent items were fully explored and debated in Committee meetings or are routine in nature. Chairman Spurgeon read the list of items and asked if any of the Board members wished to have an item removed from the consent agenda for further discussion or information. Hearing no such request, and upon proper motion duly seconded, the Board of Trustees voted unanimously to approve each of the following items:

- Minutes of the stated meeting and executive sessions convened on July 18, 2014;
- Ratification of Dr. Gregory W. Arling as the Katherine Birck Chair in the School of Nursing, as recommended by the Academic Affairs Committee;
- Ratification of Dr. Michael C. Loui as the Dale and Suzi Gallagher Professor in Engineering Education, as recommended by the Academic Affairs Committee;
• Ratification of Dr. Ming Ming Chiu as the Charles R. Hicks Professor in the College of Education, as recommended by the Academic Affairs Committee;

• Approval to change the academic organizational unit reporting lines of the Animal Disease and Diagnostic Laboratory (ADDL) from the College of Agriculture to the College of Veterinary Medicine, as recommended by the Academic Affairs Committee;

• Approval to rename the Forestry and Natural Resources Farm the Richard G. Lugar Forestry Farm, as recommended by the Academic Affairs Committee;

• Resolution to plan, finance and construct the Purdue Airport Long Runway 10/28 Rehabilitation, as recommended by the Physical Facilities Committee;

• Resolution to finance, construct, and award contract for the Honors College and Residences, as recommended by the Physical Facilities Committee;

• Approval to award the construction contract for the Purdue University North Central Student Services and Activities Complex, as recommended by the Physical Facilities Committee;

• Approval of contracts in excess of $2,000,000: PCM/Sarcom, McAfee, and Factory Mutual Insurance Company (FM Global), as recommended by the Finance Committee;

• Approval of resolution to refund Student Facilities System Revenue Bonds, Series 2009A, as recommended by the Finance Committee;

• Approval of health care plan options and rates for 2015, as recommended by the Audit and Insurance Committee;

• Resolution regarding 401(a) retirement plan amendments, as recommended by the Compensation Committee; and

• Conflict of Interest Disclosures.

All supporting documents were filed with the minutes.

V. REPORT OF THE PRESIDENT

President Daniels reported on student intellectual growth and achievement, as timetabled in his presentation. He discussed the steps being taken to transform education at Purdue and illustrated the growth of the IMPACT program (Instruction Matters: Purdue Academic Course Transformation), saying the program was a wise investment. In addition to study abroad data, President Daniels discussed data regarding Purdue students’ licensing exam pass rates that demonstrated disciplinary content mastery. He noted that Purdue students exceeded the national average on the majority of such exams. Although a few pass rates had dropped in the fields of pharmacy and nursing since their all-time highs, pass rates in areas such as audiology and vet technician far exceeded the national average. President Daniels was also very encouraged by the results thus far of the National and International Scholarships Office
and said it was important to help students identify scholarship opportunities and apply successfully. He added that it is noteworthy that Purdue has had more Nobel laureates than Rhodes Scholars, thus highlighting the continued importance of focusing on scholarship opportunities for students.

President Daniels also discussed the results of the Gallup-Purdue Index Report and said he felt very encouraged. He highlighted the Index’s five domains of well-being and data that indicated Purdue graduates were doing far better than the average, including being engaged at their work. The national data suggested that a student’s close relationship with faculty was a strong link to success. Here, the Purdue survey showed that Purdue had room for improvement. President Daniels reminded the Board that the inaugural Gallup-Purdue Index Report reflected the Purdue of years past and did not yet reflect the results of current efforts and initiatives.

To conclude his report, President Daniels presented brand new data on the estimated cost of attendance and total debt of the current student body. The data showed a two-year decrease in the cost of attendance and an 18% decrease in one year of total loans taken out by West Lafayette students, which President Daniels believed to be real progress. A copy of President Daniels’ report presentation was filed with the minutes.

VI. REGIONAL CAMPUS REPORTS

A. PURDUE UNIVERSITY CALUMET (PUC)

Thomas Keon, chancellor of Purdue University Calumet (PUC), reported that the community had begun to think differently about the PUC campus and, in response to a changing student body, significant changes had been made with regard to enrollment management and the financial aid process. Chancellor Keon discussed a wide range of data regarding enrollment, retention, and degrees conferred. He specifically noted an increase in Hispanic freshmen at PUC and illustrated the significance of the Board’s approval of PUC’s Honors College, and he was pleased to report that the occupancy of campus housing had increased. Chancellor Keon also shared that PUC had entered into a partnership with Community Hospital of Northwest Indiana, which took over operation of the student healthcare center that was then open to faculty and staff as well. Trustee Hardin expressed his hope that students in the PUC Honors College would be provided the opportunity to transfer to the West Lafayette campus if they desired that as an option.

Chancellor Keon continued his report with an update on the administrative unification of PUC and Purdue University North Central. He outlined the savings thus far and said the administrations had begun to consider ways in which to prudently reinvest the savings. He reviewed the unified administrative leadership structure, which had created efficiencies, and noted that the Higher Learning Commission was key to the unification timeline. He reviewed the many steps of the unification process and concluded that the two campuses should be in a position to operate as Purdue Northwest in summer 2016.

Chancellor Keon emphasized that a significant step of the unification process was arriving at one faculty senate for the unified campuses. However, the faculty had been hesitant to move forward with this step because of concerns regarding how the unification may affect tenure and promotion. Chancellor Keon explained that the promotion and tenure policy that was
then being developed through the Office of the Provost contained important language that had a bearing on this issue, and he provided this excerpt of the proposed policy: “Tenure is granted only for a specific institution. However, when two campuses are merged or when a campus undergoes a name change, all tenured faculty will retain their tenure under the new campus name. Similarly, tenure-track faculty will continue to be tenure-track under the new campus name and the timing of their tenure clocks will not change.” Because this policy would not be finalized for several months, Chancellor Keon requested the Board’s assistance to make the faculty feel more confident in the university’s commitment to the principle reflected in this language, believing that the Board’s support of this statement would have a positive impact on the formation of a single faculty senate. Chairman Spurgeon stated, on behalf of the Board of the Trustees, that the Board had never discussed changing tenure at either institution as a result of the unification and expressed his surprise about the faculty’s trepidation. He nonetheless reiterated, on behalf of the full Board, that the unification would not affect tenure or tenure-track status. Chancellor Keon thanked the Board and was pleased that Chancellor Dworkin and he could then share the Board’s reassurance with the faculty for the purposes of moving toward one faculty senate.

A copy of Chancellor Keon’s report presentation was filed with the minutes.

B. INDIANA UNIVERSITY-PURDUE UNIVERSITY FORT WAYNE (IPFW)

Professor Peter Dragnev, speaker of the Purdue faculty at IPFW, reflected on the history of IPFW as it celebrated its 50th anniversary in 2014, and he outlined what was next for IPFW with its 2014-2020 strategic plan then in place. He was pleased that, although it was a multi-system comprehensive institution, IPFW felt like one institution. Professor Dragnev provided enrollment data and discussed concerns for the concurrent enrollment mission. He requested the Board’s assistance with developing a strategy to address the looming deficit of teachers qualified to teach IPFW courses. Trustee Thompson recognized that this was a broader issue that affected the quality of the education being provided and asked Professor Dragnev for his suggestions in this regard. President Daniels agreed with Professor Dragnev that teachers needed to be certified as having mastery of the subject they were to teach. Chancellor Dworkin pointed out that along those lines, PNC had recently received a grant from the Indiana Commission for Higher Education to allow teachers to take online courses that would certify them to teach courses in a particular subject matter. A copy of Professor Dragnev’s report presentation was filed with the minutes.

C. PURDUE UNIVERSITY NORTH CENTRAL (PNC)

Matt Migliorini, president of the Student Government Association (SGA) at Purdue University North Central, introduced himself and discussed the reasons for his choice to attend Purdue North Central, having come from the town of Sullivan in southern Indiana. He reported on the activities and events that SGA had planned for the academic year, which included the annual hosting of the high school leadership conference. He shared the students’ gratitude for the New Student Services and Activities Complex that would be built on the PNC campus and their positive view of the unification of PNC and PUC. He was also pleased to report on PNC’s record-setting enrollment and the wide geography of alumni. A copy of Matt’s report was filed with the minutes.
VII. REPORT OF THE UNIVERSITY SENATE

Professor Patty Hart, chair of the University Senate, posed the rhetorical question, “What will our Purdue family look like in 2050?” She remarked that what the university decided to do now would have a great impact on Purdue’s makeup, profile, and activities then. She spoke about forecasted trends of undergraduate enrollment, including that of international students and underrepresented minorities, and she outlined goals of the Senate and the plan to address them. She assured the Board that the faculty was willing to embrace change, provided they understood it and concurred.

A rich discussion followed Professor Hart’s report. In response to a question from Trustee Lehman, Professor Hart stated that increasing diversity “within diversity” increases opportunities for all students. Trustee Hardin believed it was vital that faculty require students to work in diverse teams and support the university’s goals while maintaining academic freedom and shared governance. Trustee Thompson remarked that Purdue must represent opportunity for all students, and Trustee White added that Purdue could profoundly impact society through its enrollment of underrepresented minority students and students of economically diverse backgrounds. A copy of Professor Hart’s report was filed with the minutes.

VIII. REPORTS OF STUDENT REPRESENTATIVES

A. PURDUE STUDENT GOVERNMENT

Bobby Haddix, president of Purdue Student Government (PSG), reported on PSG’s membership and the academic issues on which they would focus during the year with the assistance of the Office of the Provost and the Faculty Senate Steering Committee. PSG would also work to improve campus communication and campus technology. Bobby stated that students appreciated the more effective communication of campus safety procedures by the faculty at the beginning of the semester. Bobby spoke about the newly-opened Krach Leadership Center, where the PSG office was then housed, and expressed his concerns about how space in the facility had been assigned. Following Bobby’s report, the Board engaged in discussion with him regarding online homework tools and expenses, student attendance at football games, and how space in the Krach Leadership Center was being utilized. A copy of Bobby’s report was filed with the minutes.

B. PURDUE GRADUATE STUDENT GOVERNMENT

Christopher Kulesza, president of Purdue Graduate Student Government, reported on a possible change in the healthcare plan for graduate students, from a student plan to a staff plan, due to the federal Affordable Care Act, with which he expressed concern. He also expressed concern that graduate students were not taken into consideration as part of the university’s affordability initiatives and that there were fewer teaching assistants due to budget constraints. He was pleased to share photos of the newly-designated space for graduate students in the former site of the Visitor Information Center, adjacent to the Northwestern Parking Garage, and said it had seen significant use. Adding to the earlier discussion of the Krach Leadership Center, Chris stated that the offices for graduate student services which were located in the Krach Leadership Center were not convenient for graduate students. Trustee Hardin noted, as chair of the Audit and Insurance Committee, that the
Committee was aware of the implications of the Affordable Care Act and assured Chris that Human Resources and Legal Counsel were addressing them. Chris said he had consulted with the graduate student organizations at the other Big Ten institutions regarding their respective universities’ adaptation to the Affordable Healthcare Act, and Trustee Lehman reminded Chris that because the law was new and unclear, the institutions’ measures to implement the law and related regulations would indeed differ until the guidance became clearer. A copy of Chris’s report presentation was filed with the minutes.

IX. RESOLUTION OF APPRECIATION FOR FRIENDS OF PURDUE UNIVERSITY

As recommended by President Daniels, and upon proper motion duly seconded, the Board of Trustees voted unanimously to approve the following resolution of appreciation for friends of Purdue who have made a gift of $1,000,000 or more to the University:

WHEREAS, the following friends of Purdue University have generously contributed $1,000,000 or more to move Purdue to greater excellence and preeminence; and

WHEREAS, the University wishes to acknowledge the significance of these gifts to new directions, advancements, and momentum in Purdue’s history, progress, and future;

BE IT THEREFORE RESOLVED:

1. That the University and the Trustees are grateful to these individuals for their leadership and support of Purdue University; and

2. That this resolution be spread upon the minutes of the Board of Trustees as part of the permanent record of the University.

FRIENDS: Mrs. Madelyn C. Cook, to support the College of Engineering; E. I. DuPont Chemicals and Fluoroproducts Co., to support the College of Agriculture; Ms. Miriam Kimmell, to support the College of Agriculture; Mr. Timothy J. Overcash, to support the College of Engineering; Synopsys, Inc., to support the College of Engineering; Anonymous, to support the College of Agriculture; and Anonymous to support Intercollegiate Athletics and the College of Health and Human Sciences.

X. APPOINTMENT OF DIRECTOR, PURDUE RESEARCH FOUNDATION

As recommended by Chairman Spurgeon, and upon proper motion duly seconded, the Board of Trustees voted unanimously to reappoint Bruce White to the Purdue Research Foundation for a three-year term.

XI. APPOINTMENT OF DIRECTORS, PURDUE INTERNATIONAL, INC. (FORMERLY PURDUE FOUNDATION, INC.)

As recommended by Chairman Spurgeon, and upon proper motion duly seconded, the Board of Trustees voted unanimously to reappoint Sonny Beck, JoAnn Brouillette, Vanessa Castagna, John Hardin, and Gary Lehman to the Purdue International, Inc. (formerly Purdue Foundation, Inc.) board for a one-year term.
XII. APPOINTMENT OF DIRECTORS, ROSS-ADE FOUNDATION

As recommended by Chairman Spurgeon, and upon proper motion duly seconded, the Board of Trustees voted unanimously to reappoint Sonny Beck and Thomas Spurgeon to the Ross-Ade Foundation board for a one-year term.

XIII. APPROVAL TO NAME THE BECK’S FLOOR FOR AGRICULTURAL ECONOMICS

President Daniels requested approval to name the 7th floor of the Krannert Building the BECK’S Floor for Agricultural Economics, in recognition of a gift from Beck’s Hybrids in the amount of $1,400,000. The floor would house the Center for Food and Agricultural Business and the Center for Commercial Agriculture. With Trustee Beck recusing himself from the discussion and abstaining from the vote, and upon proper motion duly seconded, the Board of Trustees voted unanimously to approve the naming. Supporting materials were filed with the minutes.

XIV. ADJOURNMENT

By consent, the meeting adjourned at 11:23 a.m.