

PURDUE

UNIVERSITY



GOVERNANCE REPORT TO THE BOARD OF TRUSTEES

FINAL SYSTEM-WIDE OPERATING BUDGET FY 2010

General Funds
Restricted Funds
Auxiliary Enterprises
Student Aid

October 2009

FY 2010 Expenditure Allocations by Strategic Plan Initiatives

Launching Tomorrow's Leaders	
Remissions and Scholarships	\$ 14,121,206
Academic Program Enhancements	3,044,300
Programming for Student Organizations	100,000
Academic Program Realignment	1,000,000
Honors College/Learning Communities	250,000
Professional Masters Program	250,000
Recruitment and Retention	500,000
Total Launching Tomorrow's Leaders	\$ 19,265,506
Promoting Discovery with Delivery	
Academic Program Enhancements	\$ 1,304,700
Research Initiatives	1,000,000
Leading Faculty	500,000
Faculty Start-up	500,000
Recruitment and Retention	500,000
Total Promoting Discovery with Delivery	\$ 3,804,700
Meeting Global Challenges	\$ 500,000
Compensation and Mandatory Cost Increases	\$ 16,343,226
Information Technology Infrastructure	\$ 2,400,000
Budget Allocation for FY 2011	\$ 4,256,210
Debt Service	\$ 638,582
Total Recurring Expenditure Allocations	\$ 47,208,224
ARRA Non Recurring Expenditures	13,980,564
Total Expenditure Allocations	\$ 61,188,788

General Funds FY 2010

Academic Areas	
Science	\$ 62,494,352
Engineering	62,485,232
Liberal Arts	49,849,442
Agriculture	38,097,503
Academic Reserves/Provost Initiatives	22,776,432
Libraries	19,639,944
Management	19,599,745
Technology	19,516,143
Pharmacy, Nursing and Health Sciences	16,698,407
Veterinary Medicine	14,515,834
Consumer and Family Sciences	9,738,838
Education	8,894,489
Research Centers and Discovery Park	6,087,774
International Programs	2,471,775
Continuing Education and Conferences	1,775,762
Total Academic Areas	\$ 354,641,672
Support Areas	
General Administration	\$ 75,275,435
Student Services	55,042,892
Physical Facilities	48,824,596
ITaP	41,657,856
University Advancement	13,304,457
Technology Reserve	4,206,295
Engagement	1,830,438
Total Support Areas	\$ 240,141,969
Unavoidables/Other	
Staff Benefits	\$ 156,585,096
Fuel, Utilities, and Other Mandatory Costs	54,512,655
Fee Remissions	40,735,706
Debt Service	26,722,911
Total Unavoidables/Other	\$ 278,556,368
Total Recurring Expenditures	\$ 873,340,009
ARRA Non Recurring Expenditures	13,980,564
Total Expenditures and Allocations	\$ 887,320,573

Fee Remissions includes Total Remissions less Remissions Recovered.

Restricted Funds FY 2010

Academic Areas	
Agriculture	\$ 115,308,272
Engineering	77,042,255
Science	45,939,305
Research Centers and Discovery Park	24,343,173
Veterinary Medicine	20,585,947
Consumer and Family Sciences	17,100,088
Pharmacy, Nursing and Health Sciences	15,446,635
Liberal Arts	13,637,362
Statewide Technology	12,254,397
Continuing Education and Conferences	9,746,215
Management	9,688,624
Technology	9,315,855
Education	3,820,625
Libraries	1,086,357
International Programs	261,913
Total Academic Areas	\$ 375,577,023
Support Areas	
Physical Facilities	\$ 31,578,978
Engagement	13,648,434
General Administration	4,578,045
ITaP	4,492,317
University Advancement	3,152,015
Student Services	1,570,876
Total Support Areas	\$ 59,020,665
Total	\$ 434,597,688

Auxiliary Enterprises FY 2010

Housing and Food Services	
Campus Housing	\$ 103,347,209
Purdue Memorial Union	18,264,747
Total Housing and Food Services	\$ 121,611,956
Health and Recreational Services	
Athletics	\$ 57,416,754
Student Health Center	8,333,674
Recreational Sports Center	1,847,509
Convos and Lectures	2,013,945
Total Health and Recreational Services	\$ 69,611,882
Service Enterprises	
Telephone Office	\$ 9,511,556
Other Enterprises	10,019,958
Food Stores	10,731,938
Printing Services	8,320,406
IT Services	8,125,200
Transportation	4,926,056
University Stores	4,774,857
Parking	4,975,290
Hall of Music	2,965,147
Mail Services	1,983,027
Airport	487,996
Total Service Enterprises	\$ 66,821,431
Total West Lafayette Campus	\$ 258,045,269

Student Financial Aid FY 2010

Budgeted Student Aid	
Scholarships and Grants:	
University Scholarships	\$ 17,099,407
General University Grant	7,726,265
University Incentive Grant	8,867,728
Trustee Scholarship	10,284,000
Presidential Scholarship	4,959,000
Purdue Promise	291,319
Purdue Marquis Scholarship	1,000,000
Purdue Opportunity Awards	680,000
Athletic Grant in Aid Awards	8,031,674
State Awards	16,981,100
Private Awards	11,850,000
Indiana Resident Top Scholars	1,242,819
Fellowships	10,254,983
Federal Grants	40,388,754
Total Budgeted Student Aid	\$ 139,657,049
Other Financial Support (Estimated)	
Institutional Fee Remissions	
Loan Programs:	
Federal Loans	\$ 168,920,000
Private Loans	35,000,000
Purdue Loans	5,000,000
Total Loan Programs	\$ 208,920,000
Employment Related:	
Graduate Student Staff Salaries	\$ 85,548,543
Employment Related Fee Remissions	42,763,399
Other Part-Time University Salaries	16,844,070
Other Employment Related Awards	2,200,000
Work Study Salaries	2,005,867
Total Employment Related	\$ 149,361,879
Total Other Financial Support (Estimated)	\$ 370,844,653
Total Student Financial Aid	\$ 510,501,702

A portion of Scholarships and Grants and Fee Remissions is also budgeted in the General Fund.

General Funds Strategic Plan Allocations FY 2010	
Purdue University Calumet	
Improve Student Success	\$ 929,700
Increase Support for Faculty & Staff Excellence	683,845
Develop Vibrant Campus Community	407,079
	\$ 2,020,624
Indiana-Purdue Fort Wayne	
Foster Learning and Create Knowledge	\$ 1,098,063
Develop Quality of Place and Experience	921,050
Contribute to the Development of NEI Region	322,375
	\$ 2,341,488
Purdue North Central	
Student Access & Success Resources	\$ 803,264
	174,855
	\$ 978,119

Auxiliary Enterprises FY 2010			
	PUC	IPFW	PNC
Auxiliary Enterprises			
Parking	\$ 975,000	\$ 1,676,314	\$ 370,000
Student Athletics	827,440	2,846,092	216,900
Student Activities	330,595	1,117,770	93,538
Campus Housing	3,706,300	4,280,916	0
Child Care Center	410,000	224,400	71,450
Duplicating Service	275,000	710,000	216,000
Transportation Service	35,000	110,034	25,000
Conference Center, Union and Food Service	872,000	596,669	485,000
Other	174,371	688,741	72,400
Total Auxiliary Enterprises	\$ 7,605,706	\$ 12,250,936	\$ 1,550,288

General and Restricted Funds Budgets FY 2010			
	General	Restricted	Total
Purdue University Calumet			
Education	\$ 2,355,139	\$ 550,128	\$ 2,905,267
Engineering, Mathematics and Science	6,084,364	873,590	6,957,954
Graduate School	146,471	0	146,471
International Programs	60,000	600,000	660,000
Liberal Arts and Social Sciences	8,174,802	101,441	8,276,243
Library	1,264,604	0	1,264,604
Management	4,298,828	334,574	4,633,402
Nursing	2,035,996	374,007	2,410,003
Technology	4,014,713	91,764	4,106,477
Center for Student Achievement	1,091,512	157,218	1,248,730
Distance Education and Extended Learning	0	2,400,000	2,400,000
Academic Reserves	453,199	0	453,199
Support Areas	25,477,921	4,399,278	29,877,199
Unavoidables	22,716,307	0	22,716,307
Subtotal	\$ 78,173,856	\$ 9,882,000	\$ 88,055,856
ARRA Non Recurring	1,184,418	0	1,184,418
Total Purdue University Calumet	\$ 79,358,274	\$ 9,882,000	\$ 89,240,274
Indiana-Purdue Fort Wayne			
Division of Continuing Studies	\$ 173,272	\$ 8,870,358	\$ 9,043,630
Division of Org Leadership and Supervision	589,754	0	589,754
Division of Public and Environmental Affairs	801,095	155,000	956,095
IU School of Medicine - Fort Wayne	0	404,997	404,997
Library	1,666,880	0	1,666,880
Richard T. Doermer School of Bus and Mgmt Sciences	2,950,096	19,980	2,970,076
School of Education	2,250,050	0	2,250,050
College of Engineering, Tech and Computer Science	4,783,184	73,439	4,856,623
College of Health and Human Services	2,632,800	1,186,621	3,819,421
College of Visual and Performing Arts	2,715,025	85,845	2,800,870
College of Arts and Sciences	12,895,100	244,673	13,139,773
Academic Reserves	2,839,139	0	2,839,139
Support Areas	29,682,120	3,039,629	32,721,749
Unavoidables	36,480,026	0	36,480,026
Subtotal	\$ 100,458,541	\$ 14,080,542	\$ 114,539,083
ARRA Non Recurring	1,070,904	0	1,070,904
Total Indiana-Purdue Fort Wayne	\$ 101,529,445	\$ 14,080,542	\$ 115,609,987
Purdue North Central			
Continuing Education	\$ 103	\$ 3,253,425	\$ 3,253,528
Engineering Technology Division	1,381,138	32,265	1,413,403
Liberal Arts Division	2,645,433	12,201	2,657,634
Library and Audio Visual Center	417,313	500	417,813
Business Division	1,056,890	47,575	1,104,465
Science Division	2,649,949	49,286	2,699,235
Academic Reserves	1,283,516	0	1,283,516
Support Areas	9,517,619	727,733	10,245,352
Unavoidables	9,226,053	0	9,226,053
Subtotal	\$ 28,178,014	\$ 4,122,985	\$ 32,300,999
ARRA Non Recurring	122,080	0	122,080
Total Purdue North Central	\$ 28,300,094	\$ 4,122,985	\$ 32,423,079

Student Financial Aid FY 2010			
	PUC	IPFW	PNC
Budgeted Student Aid			
Scholarships and Grants:			
University Scholarships	\$ 2,538,000	\$ 1,077,973	\$ 360,144
Athletic Grant in Aid Awards	65,000	1,772,275	33,550
State Awards	5,024,000	11,083,186	2,280,218
Private Awards	887,000	2,112,340	349,622
Fellowships	17,000	0	0
Federal Grants	10,879,000	14,362,267	4,428,027
Total Budgeted Student Aid	\$ 19,410,000	\$ 30,408,041	\$ 7,451,561
Other Financial Support (Estimated)			
Institutional Fee Remissions	\$ 242,000	\$ 3,386,959	\$ 143,346
Loan Programs:			
Federal Loans	\$ 36,344,000	\$ 53,892,434	\$ 15,353,558
Private Loans	1,151,000	3,511,611	372,209
Total Loan Programs	\$ 37,495,000	\$ 57,404,045	\$ 15,725,767
Employment Related:			
Graduate Student Staff Salaries	\$ 1,616,000	\$ 845,951	\$ 41,980
Employment Related Fee Remissions	1,682,000	789,342	127,279
Other Part-Time University Salaries	1,981,000	1,747,638	277,726
Work Study Salaries	274,000	326,470	142,000
Total Employment Related	\$ 5,553,000	\$ 3,709,401	\$ 588,985
Total Other Financial Support (Estimated)	\$ 43,290,000	\$ 64,500,405	\$ 16,458,098
Total Student Financial Aid	\$ 62,700,000	\$ 94,908,446	\$ 23,909,659

A portion of Scholarships and Grants and Fee Remissions is also budgeted in the General Fund.

General Funds Budgets FY 2010

	<u>West Lafayette</u>	<u>PUC</u>	<u>IPFW</u>	<u>PNC</u>	<u>Total</u>	<u>Percent</u>
I. Funds Available						
A. Student Fees	\$ 511,762,910	\$ 47,544,309	\$ 54,606,817	\$ 15,072,270	\$ 628,986,306	57.4%
B. State Appropriations						
Operating	248,053,173	27,028,286	37,378,801	11,847,744	324,308,004	29.6%
Debt Service	26,722,911	1,491,261	5,995,241	0	34,209,413	3.1%
C. Facilities and Admin Recovery	53,700,000	305,000	150,000	65,000	54,220,000	4.9%
D. Interest Income	16,500,000	1,225,000	1,000,000	300,000	19,025,000	1.7%
E. Other Income	16,601,015	580,000	1,327,682	893,000	19,401,697	1.8%
Total Recurring Revenues	\$ 873,340,009	\$ 78,173,856	\$ 100,458,541	\$ 28,178,014	\$ 1,080,150,420	98.5%
ARRA Non Recurring Revenue	\$ 13,980,564	\$ 1,184,418	\$ 1,070,904	\$ 122,080	\$ 16,357,966	1.5%
Total Funds Available	\$ 887,320,573	\$ 79,358,274	\$ 101,529,445	\$ 28,300,094	\$ 1,096,508,386	100.0%
II. Expenditures						
A. Salary and Wages	\$ 431,722,753	\$ 39,883,538	\$ 49,502,663	\$ 15,218,700	\$ 536,327,653	48.9%
B. Supplies and Expense	131,156,208	16,773,689	16,636,578	4,305,784	168,872,260	15.4%
C. Unavoidables						
Staff Benefits	156,585,096	14,518,368	19,977,665	6,090,576	197,171,705	18.0%
Fuel, Utilities, and Other Mandatory Costs	54,512,655	2,881,500	4,170,093	2,144,329	63,708,577	5.8%
D. Debt Service	26,722,911	1,491,261	5,995,241	0	34,209,413	3.1%
E. Fee Remissions	40,735,706	1,725,500	4,176,301	270,625	46,908,132	4.3%
F. Scholarships and Grants	31,904,680	900,000	0	148,000	32,952,680	3.0%
Total Recurring Expenditures	\$ 873,340,009	\$ 78,173,856	\$ 100,458,541	\$ 28,178,014	\$ 1,080,150,420	98.5%
ARRA Non Recurring Expenditures	\$ 13,980,564	\$ 1,184,418	\$ 1,070,904	\$ 122,080	\$ 16,357,966	1.5%
Total Expenditures	\$ 887,320,573	\$ 79,358,274	\$ 101,529,445	\$ 28,300,094	\$ 1,096,508,386	100.0%

Total System FY 2009 Adjusted Budget Compared to FY 2010 Budget

<u>FY 2009</u>	<u>West Lafayette</u>	<u>PUC</u>	<u>IPFW</u>	<u>PNC</u>	<u>Total</u>
General	\$ 835,901,785	\$ 75,803,000	\$ 95,530,680	\$ 27,098,307	\$ 1,034,333,772
Restricted	447,553,812	8,023,925	12,059,638	3,527,709	471,165,084
Auxiliary Enterprises	248,309,470	5,890,787	12,816,452	1,242,380	268,259,089
Student Aid	134,728,474	18,480,024	28,117,423	7,854,608	189,180,529
Total	\$ 1,666,493,541	\$ 108,197,736	\$ 148,524,193	\$ 39,723,004	\$ 1,962,938,474

<u>FY 2010</u>	<u>West Lafayette</u>	<u>PUC</u>	<u>IPFW</u>	<u>PNC</u>	<u>Total</u>
General	\$ 873,340,009	\$ 78,173,856	\$ 100,458,541	\$ 28,178,014	\$ 1,080,150,420
Restricted	434,597,688	9,882,000	14,080,542	4,122,985	462,683,215
Auxiliary Enterprises	258,045,269	7,605,706	12,250,936	1,550,288	279,452,199
Student Aid	139,657,049	19,410,000	30,408,041	7,451,561	196,926,651
Subtotal	1,705,640,015	\$ 115,071,562	\$ 157,198,060	\$ 41,302,848	\$ 2,019,212,485
ARRA Non Recurring	13,980,564	1,184,418	1,070,904	122,080	16,357,966
Total	\$ 1,719,620,579	\$ 116,255,980	\$ 158,268,964	\$ 41,424,928	\$ 2,035,570,451

<u>% Change FY 2009 to FY 2010</u>	<u>West Lafayette</u>	<u>PUC</u>	<u>IPFW</u>	<u>PNC</u>	<u>Total</u>
General	4.5%	3.1%	5.2%	4.0%	4.4%
Restricted	-2.9%	23.2%	16.8%	16.9%	-1.8%
Auxiliary Enterprises	3.9%	29.1%	-4.4%	24.8%	4.2%
Student Aid	3.7%	5.0%	8.1%	-5.1%	4.1%
Total (Excluding ARRA)	2.3%	6.4%	5.8%	4.0%	2.9%